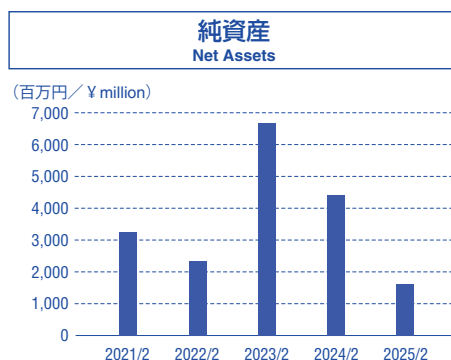
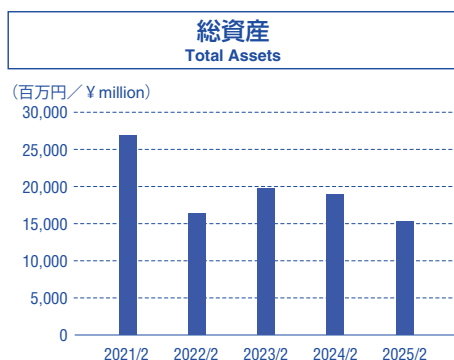
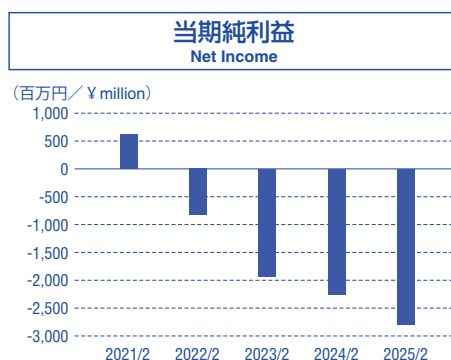
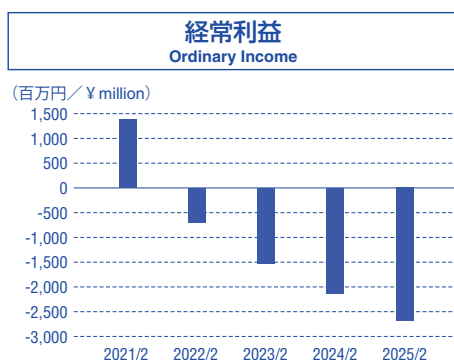
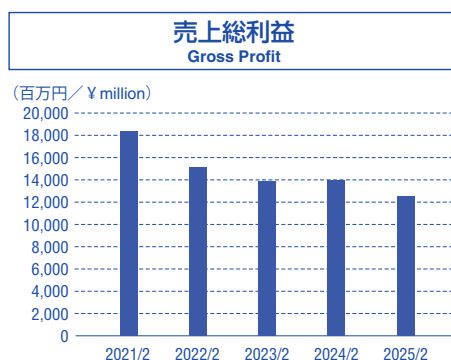
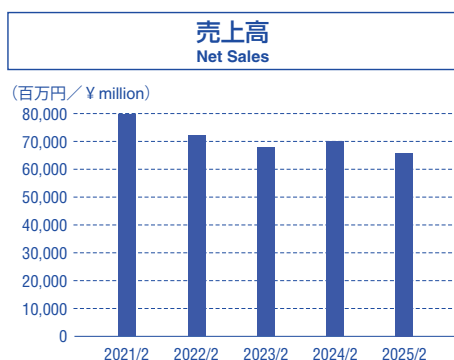




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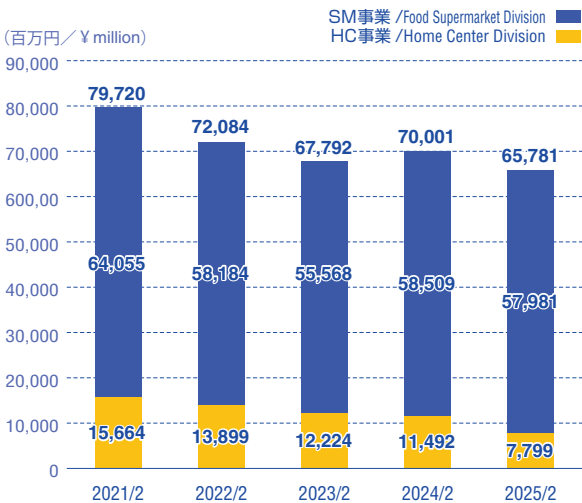


(百万円／＼ million)		2021/2	2022/2	2023/2	2024/2	2025/02
売上高	Net Sales	79,720	72,084	67,792	70,001	65,781
売上総利益	Gross Profit	18,335	15,171	13,846	13,954	12,521
営業利益又は営業損失 (△)	Operating Income or Loss (△)	1,306	△ 803	△ 1,624	△ 2,226	△ 2,756
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	1,375	△ 705	△ 1,526	△ 2,132	△ 2,687
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	625	△ 829	△ 1,937	△ 2,257	△ 2,790
総資産	Total Assets	26,863	16,363	19,788	18,902	15,343
純資産	Net Assets	3,237	2,344	6,665	4,407	1,617
1株当たり当期純利益 (円)	Net Income per Share (円)	98	△ 130	△ 255	△ 178	△ 220
1株当たり純資産 (円)	Net Assets per Share (円)	509	368	525	347	126
期末店舗数 (店)	Number of Store	34	34	34	32	27

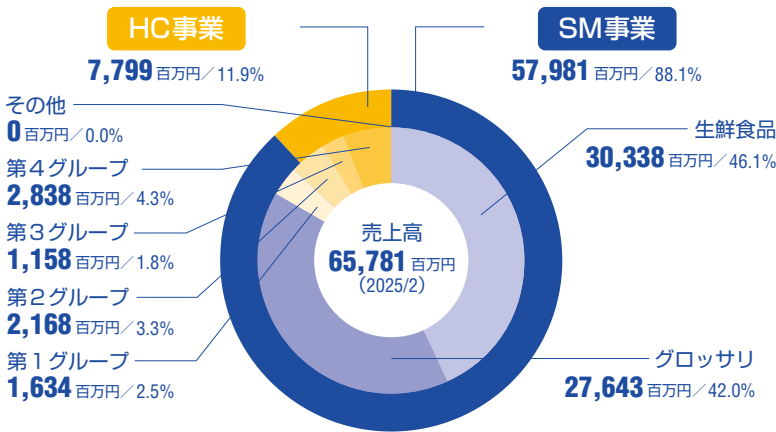
セグメント情報（単体） Segment Information (Non-Consolidated)

(百万円／¥ million)			2023/2	2024/2	2025/2
SM（食品スーパー）事業 Food Supermarket Division	生鮮食品 Fresh Food	(青果、精肉、鮮魚、惣菜) (Fresh fruit and vegetables, meat, fish, and prepared foods)	28,274	30,188	30,338
	グロッサリー Groceries	(加工食品、米、酒、日配品) (Processed foods, rice, liquor, and daily necessities)	27,293	28,320	27,643
	SM 事業計 Total		55,568	58,509	57,981
HC（ホームセンター）事業 Home Center Division	第1グループ Sales Group 1	(日曜大工用品、園芸用品、エクステリア用品、リフォーム) (DIY, horticultural, exterior products, and reform)	2,758	2,470	1,634
	第2グループ Sales Group 2	(カー用品、レジャー用品、ペット用品) (Car, leisure, and pet products)	3,050	3,116	2,168
	第3グループ Sales Group 3	(家電製品、対面〔時計・カメラ等〕、インテリア用品) (Consumer electronics, face-to-face sales (watches, cameras, etc), and interior goods)	2,107	1,838	1,158
	第4グループ Sales Group 4	(家庭・日用雑貨、文具・玩具、ドラッグ) (Miscellaneous and sundry products, stationery, toys, and drugs)	4,308	4,066	2,838
	その他 Others	(切花等) (Dry flowers, etc)	0	0	0
	HC 事業計 Total		12,224	11,492	7,799
売上高合計 Total Sales			67,792	70,001	65,781

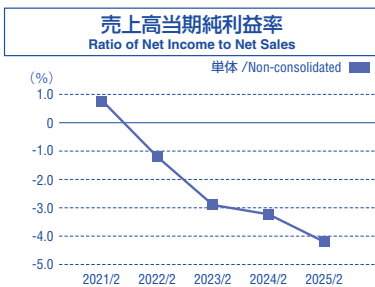
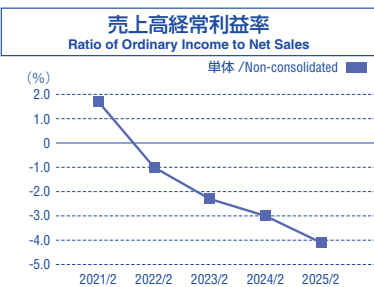
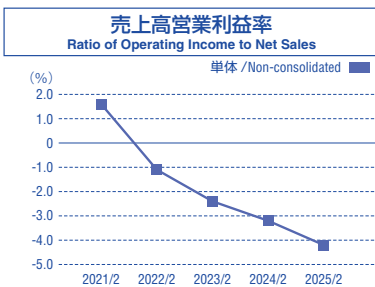
事業別売上高の推移 Sales by Division



品目別売上高構成比 Sales Breakdown by Merchandise

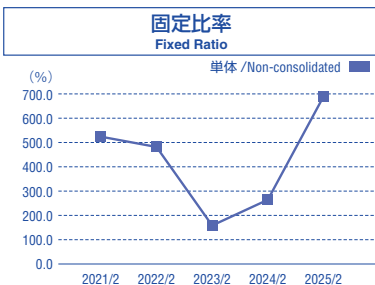
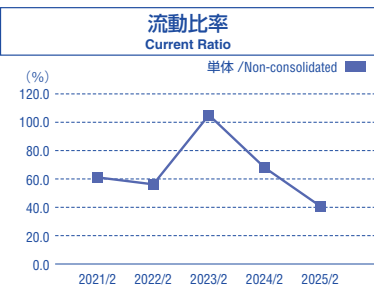
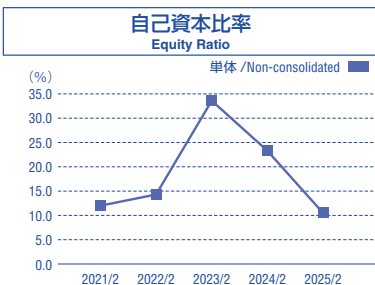


収益性 Profitability



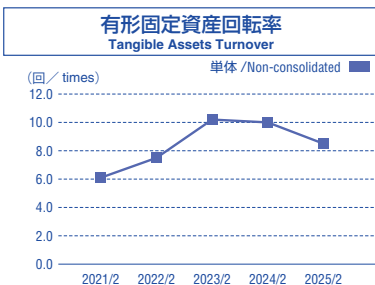
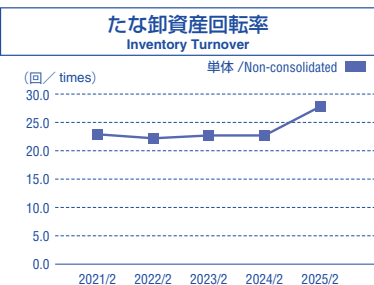
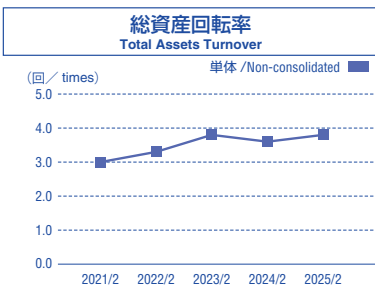
	単体 Non-consolidated				
(%)	2021/2	2022/2	2023/2	2024/2	2025/2
売上総利益率 Ratio of Gross Profit to Net Sales	23.0	21.1	20.4	19.9	19.0
売上高営業利益率 Ratio of Operating Income to Net Sales	1.6	△ 1.1	△ 2.4	△ 3.2	△ 4.2
売上高経常利益率 Ratio of Ordinary Income to Net Sales	1.7	△ 1.0	△ 2.3	△ 3.0	△ 4.1
売上高当期純利益率 Ratio of Net Income to Net Sales	0.8	△ 1.2	△ 2.9	△ 3.2	△ 4.2

安全性 Stability



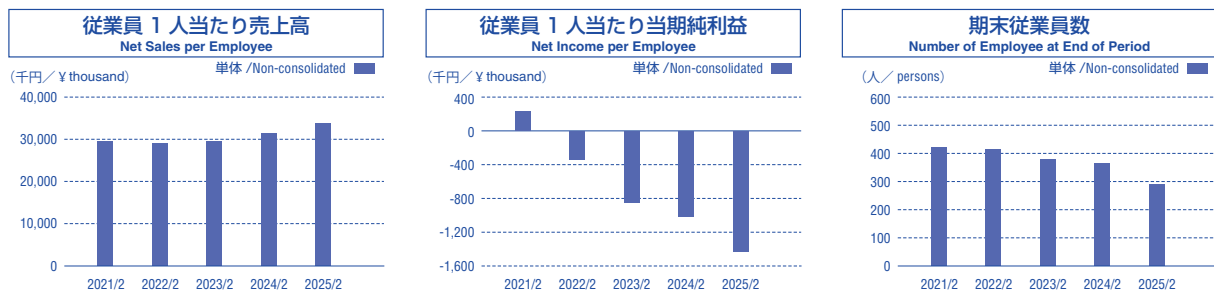
	単体 Non-consolidated				
(%)	2021/2	2022/2	2023/2	2024/2	2025/2
自己資本比率 Equity Ratio	12.0	14.3	33.6	23.3	10.5
流動比率 Current Ratio	61.1	56.2	105.1	68.0	40.8
固定比率 Fixed Ratio	524.0	481.7	158.5	264.3	688.9

効率性 Efficiency



	単体 Non-consolidated				
(回 / times)	2021/2	2022/2	2023/2	2024/2	2025/2
総資産回転率 Total Assets Turnover	3.0	3.3	3.8	3.6	3.8
たな卸資産回転率 Inventory Turnover	22.9	22.2	22.7	22.7	27.8
有形固定資産回転率 Tangible Assets Turnover	6.1	7.5	10.2	10.0	8.5

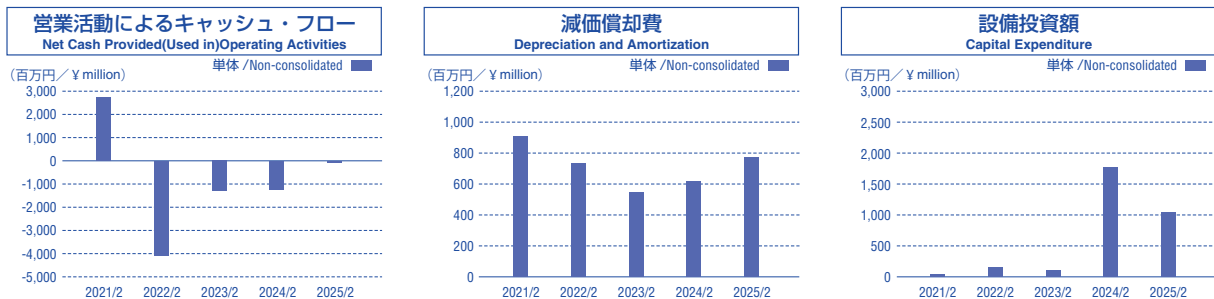
生産性 Productivity



	単体 Non-consolidated				
(千円/¥ thousand)	2021/2	2022/2	2023/2	2024/2	2025/2
従業員 1 人当たり売上高 Net Sales per Employee	29,493	29,102	29,603	31,320	33,768
従業員 1 人当たり当期純利益 Net Income per Employee	231	△ 335	△ 846	△ 1,010	△ 1,432
期末従業員数 (人) Number of Employee at End of Period (Persons)	420	413	377	363	289
	(2,283)	(2,064)	(1,913)	(1,872)	(1,659)

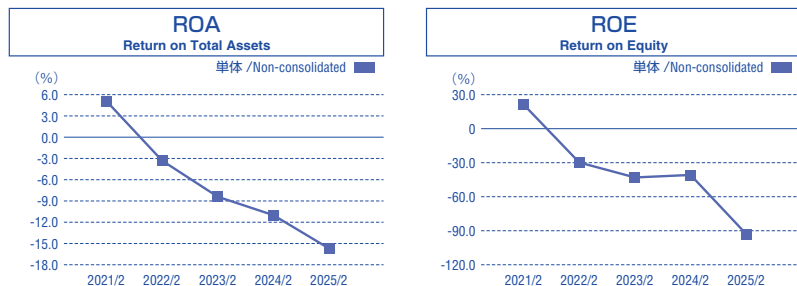
注) 期末従業員数の () の数字は、臨時従業員の年間平均雇用人数です。
Note: Figures in parentheses for total number of employees at the end of year represent the average number of temporary employees throughout the year.

キャッシュ・フロー Cash Flow



	単体 Non-consolidated				
(百万円/¥ million)	2021/2	2022/2	2023/2	2024/2	2025/2
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities	2,746	△ 4,090	△ 1,298	△ 1,242	△ 69
現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Period	5,195	877	4,828	2,681	1,422
減価償却費 Depreciation and Amortization	908	734	544	616	775
設備投資額 Capital Expenditure	38	161	106	1,764	1,046

投資指標 Others



	単体 Non-consolidated				
(%)	2021/2	2022/2	2023/2	2024/2	2025/2
ROA (総資産経常利益率) Return on Total Assets	5.1	△ 3.3	△ 8.4	△ 11.0	△ 15.7
ROE (自己資本当期純利益率) Return on Equity	21.3	△ 29.8	△ 43.0	△ 40.8	△ 92.9

貸借対照表 Balance Sheets (Non-Consolidated)

(百万円/¥ million)	2023/2	2024/2	2025/2
【資産の部】 Assets			
流動資産 Current Assets	9,237	7,273	4,257
現金及び預金 Cash and Deposits	4,828	2,681	1,422
売掛金 Accounts Receivable-trade	796	628	596
商品 Merchandise	2,942	3,237	1,492
貯蔵品 Supplies	13	18	21
前払費用 Prepaid Expenses	243	234	265
未収入金 Accounts Receivable-other	277	355	92
1年内回収予定の差入保証金 Current Portion of Guarantee Deposits	108	107	355
その他 Other	28	10	10
固定資産 Noncurrent Assets	10,550	11,628	11,086
有形固定資産 Property,Plant and Equipment	6,351	7,623	7,832
建物 Buildings	4,091	4,673	4,732
構築物 Structures	335	343	333
車両運搬具 Vehicles	0	0	0
工具、器具及び備品 Tools,Furniture and Fixtures	71	823	1,009
土地 Land	1,720	1,720	1,720
リース資産 Lease Assets	132	62	35
建設仮勘定 Construction in Progress	—	—	—
無形固定資産 Intangible Assets	239	197	151
ソフトウェア Software	136	113	75
リース資産 Lease Assets	69	49	31
その他 Other	34	34	45
投資その他の資産 Investments and Other Assets	3,959	3,807	3,102
関係会社株式 Stocks of Subsidiaries and Affiliates	—	—	—
長期前払費用 Long-term Prepaid Expenses	199	178	122
繰延税金資産 Deferred Tax Assets	—	—	—
差入保証金 Guarantee Deposits	3,435	3,293	2,645
前払年金費用 Prepaid Pension Cost	336	334	333
その他 Other	7	7	7
貸倒引当金 Allowance for Doubtful Accounts	△ 18	△ 5	△ 5
資産合計 Total Assets	19,788	18,902	15,343

(百万円/¥ million)	2023/2	2024/2	2025/2
【負債の部】 Liabilities			
流動負債 Current Liabilities	8,785	10,691	10,438
支払手形 Notes Payable-trade	183	145	—
買掛金 Accounts Payable-trade	4,708	5,271	4,212
短期借入金 Short-term Loans Payable	1,261	2,783	2,795
1年内返済予定の長期借入金 Current Portion of Long-term Loans Payable	838	757	1,395
リース債務 Lease Obligations	150	82	39
未払金 Accounts Payable-other	441	645	658
未払費用 Accrued Expenses	560	586	480
未払法人税等 Income Taxes Payable	133	134	114
未払消費税等 Accrued Consumption Taxes	62	49	274
資産除去債務 Asset Retirement Obligations	—	—	108
契約負債 Contract liabilities	273	79	22
前受金 Advances received	12	15	151
預り金 Deposits received	30	19	73
賞与引当金 Provision for Bonuses	127	122	112
その他 Other	0	0	0
固定負債 Noncurrent Liabilities	4,337	3,802	3,287
長期借入金 Long-term Loans Payable	2,600	2,160	1,009
リース債務 Lease Obligations	192	90	42
退職給付引当金 Provision for Retirement Benefits	195	199	168
資産除去債務 Asset Retirement Obligations	1,165	1,156	1,076
繰延税金負債 Deferred Tax Liabilities	102	101	101
預り保証金 Long-term Guarantee Deposited	77	92	887
長期未払金 Long-term accrued liabilities	2	1	1
負債合計 Total Liabilities	13,122	14,494	13,726
【純資産の部】 Net Assets			
株主資本 Shareholders' Equity	6,657	4,399	1,609
資本金 Capital Stock	3,513	3,513	3,513
資本剰余金 Capital Surplus	3,422	3,422	3,422
利益剰余金 Retained Earnings	△ 277	△ 2,535	△ 5,326
自己株式 Treasury Stock	△ 0	△ 0	△ 0
新株予約権 Subscription Rights to Shares	8	8	8
純資産合計 Total Net Assets	6,665	4,407	1,617
負債純資産合計 Total Liabilities and Net Assets	19,788	18,902	15,343

損益計算書 Statements of Income (Non-Consolidated)

(百万円/¥ million)

		2023/2	2024/2	2025/2
売上高	Net Sales	67,792	70,001	65,781
売上原価	Cost of Sales	53,946	56,047	53,259
売上総利益	Gross Profit	13,846	13,954	12,521
営業収入	Operating Revenue	379	431	706
営業総利益	Operating Gross Profit	14,225	14,386	13,228
販売費及び一般管理費	Selling, General and administrative Expenses	15,849	16,613	15,984
広告宣伝費	Advertising Expenses	272	311	270
給料及び手当	Salaries and Allowances	1,794	1,836	1,695
雑給	Other Salaries	4,295	4,327	4,098
賞与引当金繰入額	Provision for Bonuses	127	122	112
法定福利費	Legal Welfare Expenses	728	715	683
退職給付費用	Retirement Benefit Expenses	61	72	68
地代家賃	Rents	3,433	3,387	3,166
リース料	Lease Expenses	190	136	114
水道光熱費	Utilities Expenses	1,266	1,282	1,207
減価償却費	Depreciation	544	616	768
その他	Other	3,135	3,803	3,799
営業利益又は営業損失 (△)	Operating Income or Loss (△)	△ 1,624	△ 2,226	△ 2,756
営業外収益	Non-operating Income	143	135	121
受取利息	Interest Income	16	14	12
受取配当金	Dividends Income	0	0	0
仕入割引	Purchase Discounts	6	6	3
受取手数料	Commission Fee	93	88	70
その他	Other	26	26	34
営業外費用	Non-operating Expenses	45	41	52
支払利息	Interest Expenses	42	37	47
その他	Other	3	3	4
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	△ 1,526	△ 2,132	△ 2,687
特別利益	Extraordinary Income	—	23	226
固定資産売却益	Sales of fixed assets	—	0	188
子会社清算益	Gain on liquidation of subsidiaries	—	10	—
貸倒引当金戻入額	Reversal of allowance for doubtful accounts	—	13	—
資産除去債務戻益	Reversal of asset retirement obligations	—	—	37
特別損失	Extraordinary Loss	320	71	255
固定資産除却損	Loss on Retirement of Noncurrent Assets	—	32	12
減損損失	Impairment Loss	304	17	13
関係会社株式評価損	Loss on valuation of shares of subsidiaries and associates	3	—	—
関係会社貸倒引当金繰入額	Provision of allowance for doubtful accounts for subsidiaries and associates	13	—	—
店舗閉鎖損失	Store closing loss	—	22	229
税引前当期純利益又は税引前当期純損失 (△)	Income or Loss (△) Before Income Taxes	△ 1,846	△ 2,180	△ 2,716
法人税、住民税及び事業税	Income Taxes-current	86	77	74
法人税等調整額	Income Taxes-deferred	3	△ 0	△ 0
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	△ 1,937	△ 2,257	△ 2,790

キャッシュ・フロー計算書 Statements of Cash Flows (Non-Consolidated)

(百万円/¥ million)

		2023/2	2024/2	2025/2
I 営業活動によるキャッシュ・フロー	Cash Flows from Operating Activities			
税引前当期純利益	Income Before Income Taxes	△ 1,846	△ 2,180	△ 2,716
減価償却費	Depreciation and Amortization	544	616	775
賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Bonuses	△ 12	△ 5	△ 10
ポイント引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Point Card Certificates	△ 134	—	—
退職給付引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Retirement Benefits	△ 0	3	△ 30
前払年金費用の増減額 (△は増加)	Increase(△) or Decrease in Prepaid Pension Costs	△ 12	2	1
固定資産売却益	Sales of Fixed Assets	—	△ 0	△ 188
資産除去債務戻入益	Reversal of asset retirement obligations	—	—	△ 37
店舗閉鎖損失	Store closing loss	—	22	229
子会社清算損益 (△は減少)	Gain/loss on liquidation of subsidiary (△ indicates decrease)	—	△ 10	—
固定資産除去損	Fixed asset retirement loss	—	32	12
減損損失	Impairment Loss	304	17	13
関係会社株式評価損	Loss on valuation of shares of subsidiaries and associates	3	—	—
契約負債の増減額 (△は減少)	Increase or Decrease(△) in contract liabilities	—	△ 194	△ 56
未払消費税等の増減額 (△は減少)	Increase or Decrease(△) in accrued consumption taxes	—	△ 162	468
預かり保証金の増減額 (△は減少)	Increase or Decrease(△) in guarantee deposits received	—	5	855
受取利息及び受取配当金	Interest and Dividends Income	△ 16	△ 14	△ 12
支払利息	Interest Expenses	42	37	47
売上債権の増減額 (△は増加)	Increase(△) or Decrease in Notes and Accounts Receivable-trade	△ 145	167	32
棚卸資産の増減額 (△は増加)	Increase(△) or Decrease in Inventories	71	△ 299	1,741
仕入債務の増減額 (△は減少)	Increase or Decrease(△) in Notes and Accounts Payable-trade	△ 236	524	△ 1,204
契約負債の増減額 (△は減少)	Increase or Decrease(△) in Contract liabilities	273	△ 194	△ 56
その他	Other	△ 3	289	135
小計	Subtotal	△ 1,169	△ 1,149	57
利息及び配当金の受取額	Interest and Dividends Income Received	0	0	0
利息の支払額	Interest Expenses Paid	△ 42	△ 38	△ 49
法人税等の支払額	Income Taxes Paid	△ 86	△ 54	△ 77
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	△ 1,298	△ 1,242	△ 69
II 投資活動によるキャッシュ・フロー	Cash Flows from Investing Activities			
有形固定資産の取得による支出	Purchase of Property, Plant and Equipment	△ 57	△ 1,763	△ 1,017
有形固定資産の売却による収入	Proceeds from sale of property, plant and equipment	—	41	226
無形固定資産の取得による支出	Expenditures for acquisition of intangible fixed assets	△ 49	△ 53	△ 29
資産除去債務の履行による支出	Expenditures due to fulfillment of asset retirement obligations	—	△ 47	△ 119
子会社の清算による収入	Proceeds from liquidation of subsidiary	—	10	—
差入保証金の回収による収入	Income from security deposit	—	49	345
その他	Other	0	△ 0	△ 14
投資活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Investing Activities	△ 106	△ 1,764	△ 608
III 財務活動によるキャッシュ・フロー	Cash Flow from Financing Activities			
短期借入金の純増減額 (△は減少)	Net Increase or Decrease(△) in Short-term Loans Payable	△ 54	1,515	57
長期借入金の返済による支出	Repayment of Long-term Loans Payable	△ 548	△ 515	△ 557
社債の発行による収入	Proceeds from Issuance of Bonds	700	—	—
社債の償還による支出	Redemption of Bonds	△ 700	—	—
株式の発行による収入	Proceeds from Issuance of Shares	6,278	—	—
リース債務の返済による支出	Repayments of Lease Obligations	△ 287	△ 139	△ 80
自己株式の取得による支出	Purchase of Treasury Stock	—	△ 0	0
配当金の支払額	Cash Dividends Paid	△ 31	△ 0	0
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	5,356	860	△ 580
IV 現金及び現金同等物の増減額 (△は減少)	Net Increase or Decrease(△) in Cash and Cash Equivalents	3,950	△ 2,146	△ 1,258
V 現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Period	877	4,828	2,681
VI 現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Period	4,828	2,681	1,422