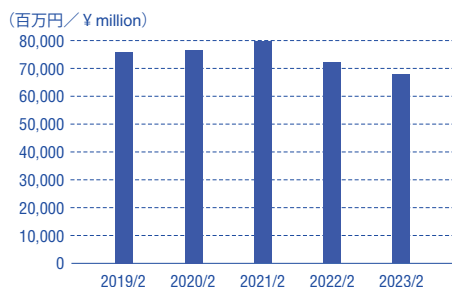




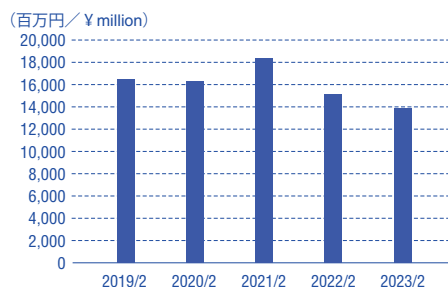
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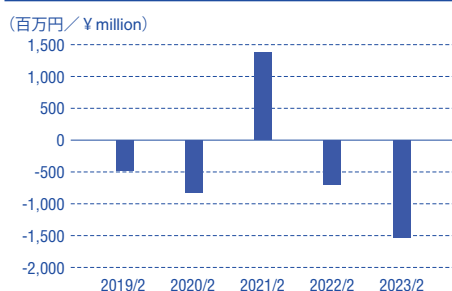
売上高
Net Sales



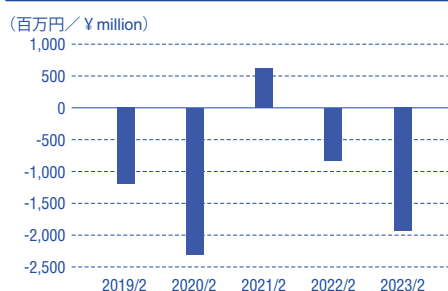
売上総利益
Gross Profit



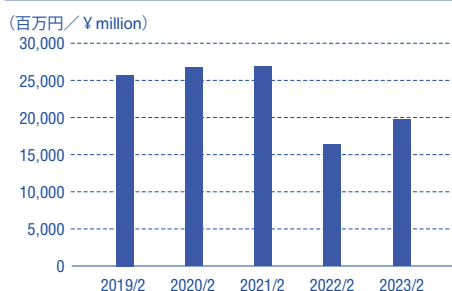
経常利益
Ordinary Income



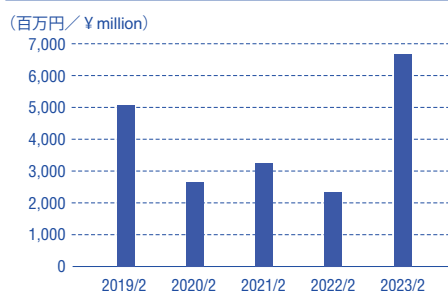
当期純利益
Net Income



総資産
Total Assets



純資産
Net Assets

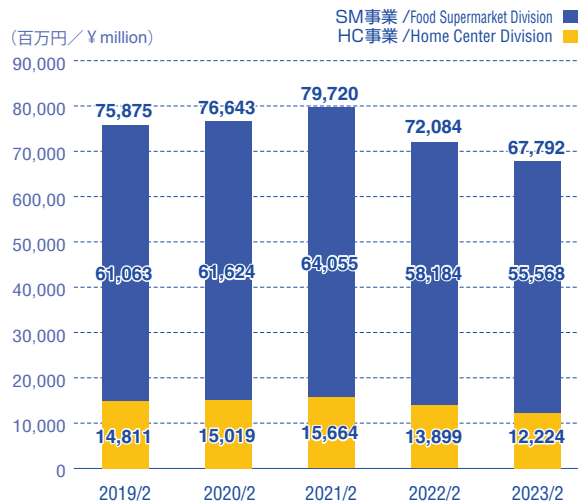


(百万円/¥ million)		2019/2	2020/2	2021/2	2022/2	2023/2
売上高	Net Sales	75,875	76,643	79,720	72,084	67,792
売上総利益	Gross Profit	16,465	16,282	18,335	15,171	13,846
営業利益又は営業損失 (△)	Operating Income or Loss (△)	△ 592	△ 927	1,306	△ 803	△ 1,624
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	△ 480	△ 830	1,375	△ 705	△ 1,526
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	△ 1,197	△ 2,304	625	△ 829	△ 1,937
総資産	Total Assets	25,727	26,681	26,863	16,363	19,788
純資産	Net Assets	5,068	2,643	3,237	2,344	6,665
1株当たり当期純利益 (円)	Net Income per Share (¥)	△ 189	△ 364	98	△ 130	△ 255
1株当たり純資産 (円)	Net Assets per Share (¥)	799	416	509	368	525
期末店舗数 (店)	Number of Store	33	35	34	34	34

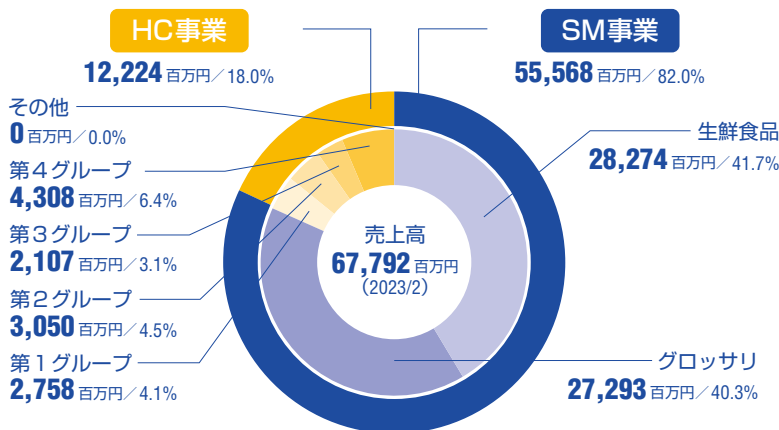
セグメント情報 (単体) Segment Information (Non-Consolidated)

(百万円/¥ million)		2021/2	2022/2	2023/2
SM (食品スーパー) 事業 Food Supermarket Division	生鮮食品 Fresh Food (青果、精肉、鮮魚、惣菜) (Fresh fruit and vegetables, meat, fish, and prepared foods)	33,107	29,865	28,274
	グロッサリー Groceries (加工食品、米、酒、日配品) (Processed foods, rice, liquor, and daily necessities)	30,948	28,319	27,293
	SM 事業計 Total	64,055	58,184	55,568
HC (ホームセンター) 事業 Home Center Division	第1グループ Sales Group 1 (日曜大工用品、園芸用品、エクステリア用品、リフォーム) (DIY, horticultural, exterior products, and reform)	3,516	3,296	2,758
	第2グループ Sales Group 2 (カー用品、レジャー用品、ペット用品) (Car, leisure, and pet products)	3,659	3,443	3,050
	第3グループ Sales Group 3 (家電製品、対面〔時計・カメラ等〕、インテリア用品) (Consumer electronics, face-to-face sales (watches, cameras, etc), and interior goods)	3,022	2,453	2,107
	第4グループ Sales Group 4 (家庭・日用雑貨、文具・玩具、ドラッグ) (Miscellaneous and sundry products, stationary, toys, and drugs)	5,466	4,705	4,308
	その他 Others (切花等) (Dry flowers, etc)	0	0	0
	HC 事業計 Total	15,664	13,899	12,224
	売上高合計 Total Sales	79,720	72,084	67,792

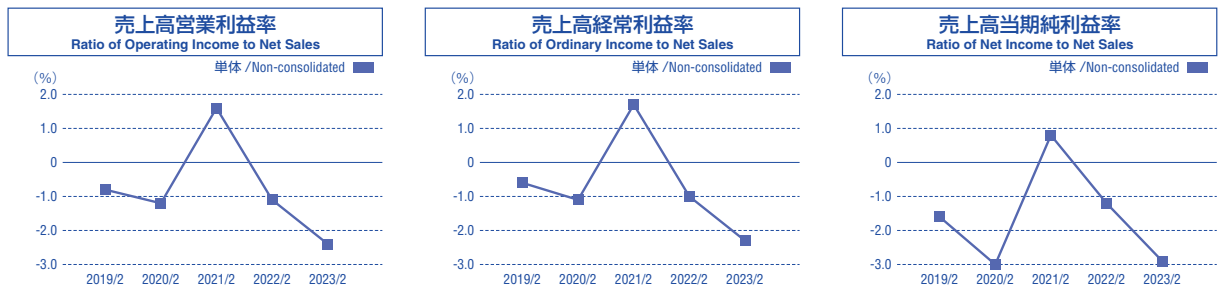
事業別売上高の推移 Sales by Division



品目別売上高構成比 Sales Breakdown by Merchandise

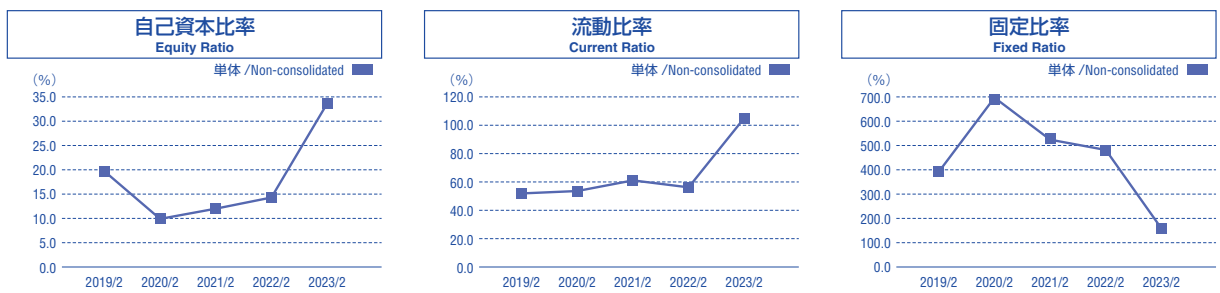


収益性 Profitability



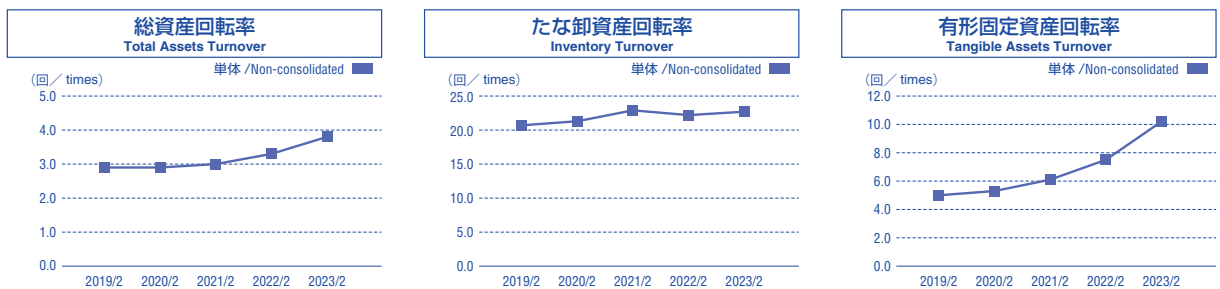
(%)	単体 Non-consolidated				
	2019/2	2020/2	2021/2	2022/2	2023/2
売上総利益率 Ratio of Gross Profit to Net Sales	21.7	21.2	23.0	21.1	20.4
売上高営業利益率 Ratio of Operating Income to Net Sales	△ 0.8	△ 1.2	1.6	△ 1.1	△ 2.4
売上高経常利益率 Ratio of Ordinary Income to Net Sales	△ 0.6	△ 1.1	1.7	△ 1.0	△ 2.3
売上高当期純利益率 Ratio of Net Income to Net Sales	△ 1.6	△ 3.0	0.8	△ 1.2	△ 2.9

安全性 Stability



(%)	単体 Non-consolidated				
	2019/2	2020/2	2021/2	2022/2	2023/2
自己資本比率 Equity Ratio	19.7	9.9	12.0	14.3	33.6
流動比率 Current Ratio	51.9	53.6	61.1	56.2	105.1
固定比率 Fixed Ratio	392.1	697.0	524.0	481.7	158.5

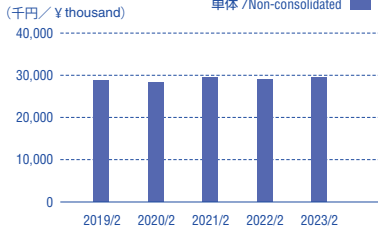
効率性 Efficiency



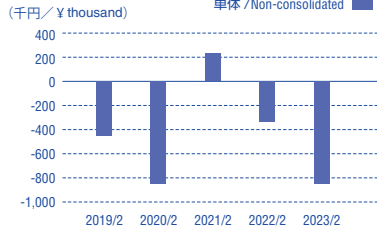
(回 / times)	単体 Non-consolidated				
	2019/2	2020/2	2021/2	2022/2	2023/2
総資産回転率 Total Assets Turnover	2.9	2.9	3.0	3.3	3.8
たな卸資産回転率 Inventory Turnover	20.7	21.3	22.9	22.2	22.7
有形固定資産回転率 Tangible Assets Turnover	5.0	5.3	6.1	7.5	10.2

生産性 Productivity

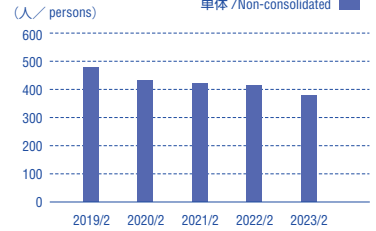
従業員 1 人当たり売上高 Net Sales per Employee



従業員 1 人当たり当期純利益 Net Income per Employee



期末従業員数 Number of Employee at End of Period

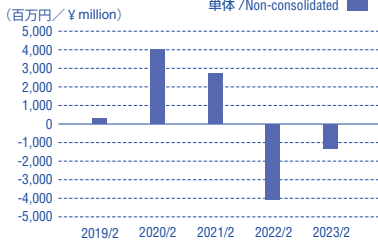


(千円/¥ thousand)	単体 Non-consolidated				
	2019/2	2020/2	2021/2	2022/2	2023/2
従業員 1 人当たり売上高 Net Sales per Employee	28,697	28,230	29,493	29,102	29,603
従業員 1 人当たり当期純利益 Net Income per Employee	△ 452	△ 849	231	△ 335	△ 846
期末従業員数 (人) Number of Employee at End of Period (Persons)	478	433	420	413	377
	(2,166)	(2,282)	(2,283)	(2,064)	(1,913)

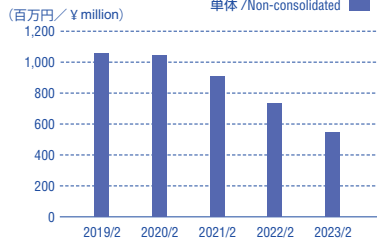
注) 期末従業員数の () の数字は、臨時従業員の年間平均雇用人数です。
Note: Figures in parentheses for total number of employees at the end of year represent the average number of temporary employees throughout the year.

キャッシュ・フロー Cash Flow

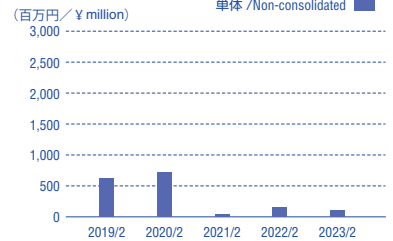
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities



減価償却費 Depreciation and Amortization



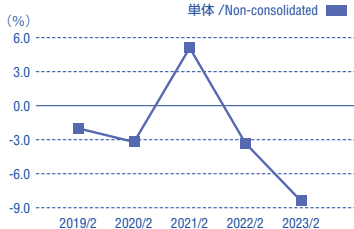
設備投資額 Capital Expenditure



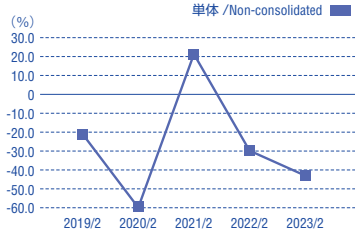
(百万円/¥ million)	単体 Non-consolidated				
	2019/2	2020/2	2021/2	2022/2	2023/2
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities	294	4,037	2,746	△ 4,090	△ 1,298
現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Period	1,148	3,482	5,195	877	4,828
減価償却費 Depreciation and Amortization	1,060	1,046	908	734	544
設備投資額 Capital Expenditure	630	727	38	161	106

投資指標 Others

ROA Return on Total Assets



ROE Return on Equity



(%)	単体 Non-consolidated				
	2019/2	2020/2	2021/2	2022/2	2023/2
ROA (総資産経常利益率) Return on Total Assets	△ 2	△ 3.2	5.1	△ 3.3	△ 8.4
ROE (自己資本当期純利益率) Return on Equity	△ 21	△ 59.9	21.3	△ 29.8	△ 43.0

貸借対照表 Balance Sheets (Non-Consolidated)

(百万円/¥ million)	2021/2	2022/2	2023/2
【資産の部】 Assets			
流動資産 Current Assets	9,943	5,108	9,237
現金及び預金 Cash and Deposits	5,195	877	4,828
売掛金 Accounts Receivable-trade	619	650	796
商品 Merchandise	3,486	3,011	2,942
貯蔵品 Supplies	13	15	13
前払費用 Prepaid Expenses	202	227	243
未収入金 Accounts Receivable-other	292	211	277
1年内回収予定の差入保証金 Current Portion of Guarantee Deposits	119	109	108
その他 Other	13	6	28
固定資産 Noncurrent Assets	16,919	11,254	10,550
有形固定資産 Property, Plant and Equipment	12,327	6,958	6,351
建物 Buildings	5,888	4,626	4,091
構築物 Structures	427	363	335
車両運搬具 Vehicles	0	0	0
工具、器具及び備品 Tools, Furniture and Fixtures	81	54	71
土地 Land	5,407	1,720	1,720
リース資産 Lease Assets	522	193	132
建設仮勘定 Construction in Progress	—	—	—
無形固定資産 Intangible Assets	315	217	239
ソフトウェア Software	260	190	136
リース資産 Lease Assets	44	19	69
その他 Other	10	7	34
投資その他の資産 Investments and Other Assets	4,276	4,078	3,959
関係会社株式 Stocks of Subsidiaries and Affiliates	3	3	—
長期前払費用 Long-term Prepaid Expenses	250	222	199
繰延税金資産 Deferred Tax Assets	232	—	—
差入保証金 Guarantee Deposits	3,491	3,527	3,435
前払年金費用 Prepaid Pension Cost	297	324	336
その他 Other	7	7	7
貸倒引当金 Allowance for Doubtful Accounts	△ 5	△ 5	△ 18
資産合計 Total Assets	26,863	16,363	19,788

(百万円/¥ million)	2021/2	2022/2	2023/2
【負債の部】 Liabilities			
流動負債 Current Liabilities	16,276	9,085	8,785
支払手形 Notes Payable-trade	262	188	183
買掛金 Accounts Payable-trade	8,311	4,939	4,708
短期借入金 Short-term Loans Payable	3,241	1,315	1,261
1年内返済予定の長期借入金 Current Portion of Long-term Loans Payable	1,316	797	838
リース債務 Lease Obligations	363	267	150
資産除去債務 Asset Retirement Obligations	7	—	—
未払金 Accounts Payable-other	830	478	441
未払費用 Accrued Expenses	798	604	560
未払法人税等 Income Taxes Payable	267	125	133
未払消費税等 Accrued Consumption Taxes	417	25	62
契約負債 Contract liabilities	—	—	273
前受金 Advances received	20	13	12
預り金 Deposits received	28	24	30
賞与引当金 Provision for Bonuses	154	140	127
ポイント引当金 Provision for Point Card Certificates	256	134	—
その他 Other	0	29	0
固定負債 Noncurrent Liabilities	7,349	4,932	4,337
長期借入金 Long-term Loans Payable	5,547	3,190	2,600
リース債務 Lease Obligations	455	205	192
退職給付引当金 Provision for Retirement Benefits	191	196	195
資産除去債務 Asset Retirement Obligations	1,056	1,149	1,165
長期預り保証金 Long-term Guarantee Deposited	98	92	77
繰延税金負債 Deferred Tax Liabilities	—	98	102
その他 Other	—	—	2
負債合計 Total Liabilities	23,626	14,018	13,122
【純資産の部】 Net Assets			
株主資本 Shareholders' Equity	3,229	2,336	6,657
資本金 Capital Stock	374	374	3,513
資本剰余金 Capital Surplus	282	282	3,422
利益剰余金 Retained Earnings	2,572	1,679	△ 277
自己株式 Treasury Stock	△ 0	△ 0	△ 0
新株予約権 Subscription Rights to Shares	8	8	8
純資産合計 Total Net Assets	3,237	2,344	6,665
負債純資産合計 Total Liabilities and Net Assets	26,863	16,363	19,788

損益計算書 Statements of Income (Non-Consolidated)

(百万円/¥ million)		2021/2	2022/2	2023/2
売上高	Net Sales	79,720	72,084	67,792
売上原価	Cost of Sales	61,384	56,913	53,946
売上総利益	Gross Profit	18,335	15,171	13,846
営業収入	Operating Revenue	359	335	379
営業総利益	Operating Gross Profit	18,694	15,506	14,225
販売費及び一般管理費	Selling, General and administrative Expenses	17,388	16,309	15,849
広告宣伝費	Advertising Expenses	271	361	272
給料及び手当	Salaries and Allowances	2,079	2,046	1,794
雑給	Other Salaries	5,053	4,532	4,295
賞与引当金繰入額	Provision for Bonuses	218	140	127
法定福利費	Legal Welfare Expenses	888	789	728
退職給付費用	Retirement Benefit Expenses	49	42	61
地代家賃	Rents	3,225	3,240	3,433
リース料	Lease Expenses	208	198	190
水道光熱費	Utilities Expenses	944	940	1,266
減価償却費	Depreciation	908	734	544
その他	Other	3,538	3,281	3,135
営業利益又は営業損失 (△)	Operating Income or Loss (△)	1,306	△ 803	△ 1,624
営業外収益	Non-operating Income	164	176	143
受取利息	Interest Income	19	17	16
受取配当金	Dividends Income	0	0	0
仕入割引	Purchase Discounts	7	7	6
受取手数料	Commission Fee	102	115	93
その他	Other	34	35	26
営業外費用	Non-operating Expenses	94	77	45
支払利息	Interest Expenses	78	67	42
その他	Other	16	9	3
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	1,375	△ 705	△ 1,526
特別利益	Extraordinary Income	—	1,464	—
固定資産売却益	Gain on sale of non-current assets	—	1,464	—
特別損失	Extraordinary Loss	862	1,187	320
減損損失	Impairment Loss	861	1,187	304
関係会社株式評価損	Loss on valuation of shares of subsidiaries and associates	—	—	3
関係会社貸倒引当金繰入額	Provision of allowance for doubtful accounts for subsidiaries and associates	—	—	13
税引前当期純利益又は税引前当期純損失 (△)	Income or Loss (△) Before Income Taxes	513	△ 428	△ 1,846
法人税、住民税及び事業税	Income Taxes-current	204	69	86
法人税等調整額	Income Taxes-deferred	△ 317	331	3
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	625	△ 829	△ 1,937

キャッシュ・フロー計算書 Statements of Cash Flows (Non-Consolidated)

(百万円/¥ million)		2021/2	2022/2	2023/2
I 営業活動によるキャッシュ・フロー	Cash Flows from Operating Activities			
税引前当期純利益	Income Before Income Taxes	513	△ 428	△ 1,846
減価償却費	Depreciation and Amortization	908	734	544
賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Bonuses	72	△ 13	△ 12
ポイント引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Point Card Certificates	△ 4	△ 122	△ 134
退職給付引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Retirement Benefits	△ 0	4	△ 0
前払年金費用の増減額 (△は増加)	Increase(△) or Decrease in Prepaid Pension Costs	△ 19	△ 27	△ 12
固定資産売却益	Gain on sale of non-current assets	—	△ 1,464	—
減損損失	Impairment Loss	861	1,187	304
関係会社株式評価損	Loss on valuation of shares of subsidiaries and associates	—	—	3
受取利息及び受取配当金	Interest and Dividends Income	△ 19	△ 17	△ 16
支払利息	Interest Expenses	78	67	42
売上債権の増減額 (△は増加)	Increase(△) or Decrease in Notes and Accounts Receivable-trade	75	△ 30	△ 145
棚卸資産の増減額 (△は増加)	Increase(△) or Decrease in Inventories	6	473	71
仕入債務の増減額 (△は減少)	Increase or Decrease(△) in Notes and Accounts Payable-trade	71	△ 3,445	△ 236
契約負債の増減額 (△は減少)	Increase or Decrease(△) in Contract liabilities	—	—	273
その他	Other	309	△ 744	△ 3
小計	Subtotal	2,855	△ 3,825	△ 1,169
利息及び配当金の受取額	Interest and Dividends Income Received	8	7	7
利息の支払額	Interest Expenses Paid	△ 77	△ 67	△ 42
法人税等の支払額	Income Taxes Paid	△ 30	△ 197	△ 86
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	2,746	△ 4,090	△ 1,298
II 投資活動によるキャッシュ・フロー	Cash Flows from Investing Activities			
有形固定資産の取得による支出	Purchase of Property, Plant and Equipment	△ 33	△ 25	△ 57
有形固定資産の売却による収入	Proceeds from sale of property, plant and equipment	—	5,153	—
無形固定資産の取得による支出	Purchase of Intangible assets	—	△ 8	△ 49
差入保証金の差入による支出	Payments for Guarantee Deposits	—	△ 128	—
その他	Other	△ 5	1	0
投資活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Investing Activities	△ 38	5,002	△ 106
III 財務活動によるキャッシュ・フロー	Cash Flow from Financing Activities			
短期借入金の純増減額 (△は減少)	Net Increase or Decrease(△) in Short-term Loans Payable	391	△ 1,925	△ 54
長期借入れによる収入	Proceeds from Long-term Loans Payable	—	—	—
長期借入金の返済による支出	Repayment of Long-term Loans Payable	△ 923	△ 2,875	△ 548
社債の発行による収入	Proceeds from Issuance of Bonds	—	—	700
社債の償還による支出	Redemption of Bonds	—	—	△ 700
株式の発行による収入	Proceeds from Issuance of Shares	—	—	6,278
リース債務の返済による支出	Repayments of Lease Obligations	△ 431	△ 364	△ 287
配当金の支払額	Cash Dividends Paid	△ 31	△ 63	△ 31
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	△ 994	△ 5,230	5,356
IV 現金及び現金同等物の増減額 (△は減少)	Net Increase or Decrease(△) in Cash and Cash Equivalents	1,713	△ 4,318	3,950
V 現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Period	3,482	5,195	877
VI 現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Period	5,195	877	4,828