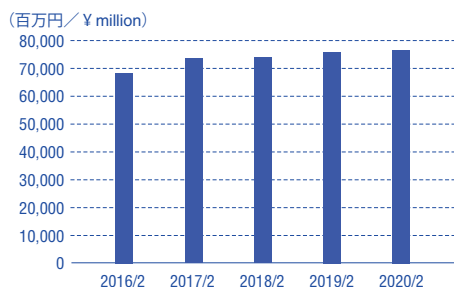




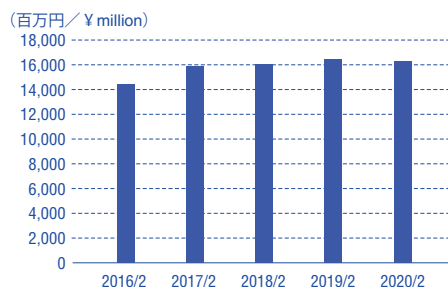
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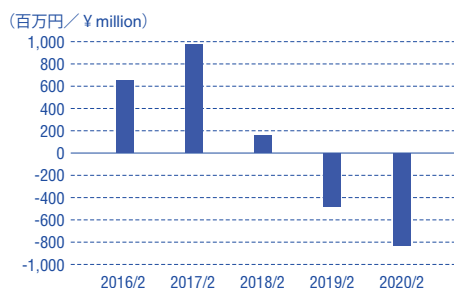
売上高
Net Sales



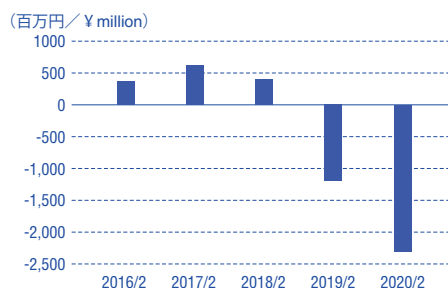
売上総利益
Gross Profit



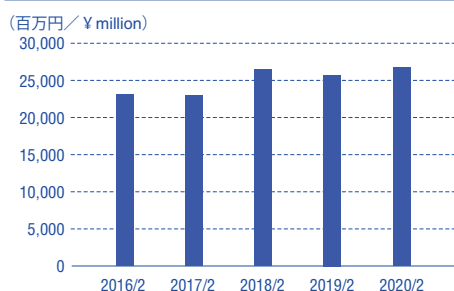
経常利益
Ordinary Income



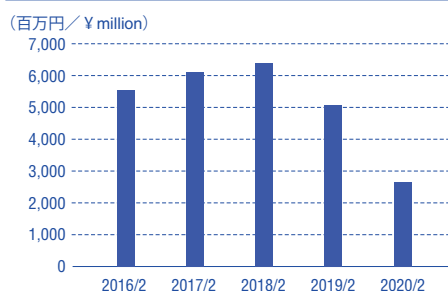
当期純利益
Net Income



総資産
Total Assets



純資産
Net Assets



(百万円/¥ million)		2016/2	2017/2	2018/2	2019/2	2020/2
売上高	Net Sales	68,400	73,523	73,966	75,875	76,643
売上総利益	Gross Profit	14,406	15,874	16,017	16,465	16,282
営業利益又は営業損失 (△)	Operating Income or Loss (△)	566	888	55	△ 592	△ 927
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	652	977	156	△ 480	△ 830
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	367	627	406	△ 1,197	△ 2,304
総資産	Total Assets	23,151	22,918	26,423	25,727	26,681
純資産	Net Assets	5,542	6,096	6,386	5,068	2,643
1株当たり当期純利益 (円)	Net Income per Share (¥)	57.97	99.09	64.16	△ 189	△ 364
1株当たり純資産 (円)	Net Assets per Share (¥)	873.90	961.32	1,007.15	799	416
期末店舗数 (店)	Number of Store	27	28	32	33	35

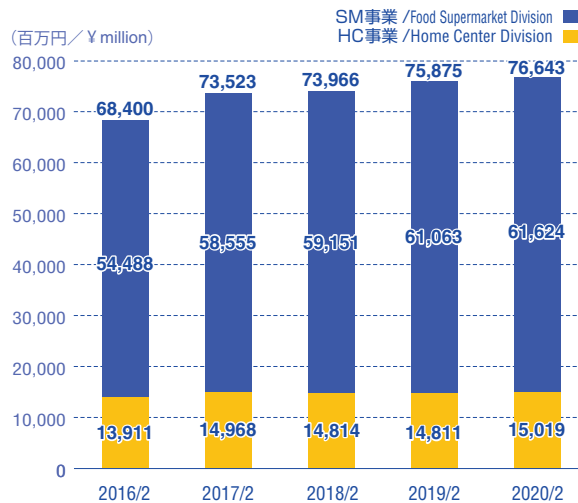
※当社は、2017年3月1日付けで株式分割（1株→3株）を行っております。

※上表の「1株当たり当期純利益」及び「1株当たり純資産」の数値は、2016/2期の期首に当該株式分割が行われたと仮定し算出しております。

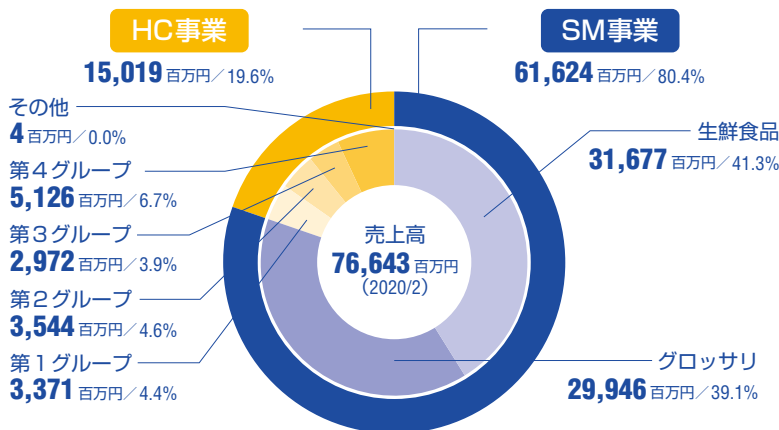
セグメント情報 (単体) Segment Information (Non-Consolidated)

(百万円/¥ million)		2019/2	2020/2	2020/2
SM (食品スーパー) 事業 Food Supermarket Division	生鮮食品 (青果、精肉、鮮魚、惣菜) Fresh Food (Fresh fruit and vegetables, meat, fish, and prepared foods)	30,527	31,463	31,677
	グロッサリー (加工食品、米、酒、日配品) Groceries (Processed foods, rice, liquor, and daily necessities)	28,623	29,600	29,946
	SM 事業計 Total	59,151	61,063	61,624
HC (ホームセンター) 事業 Home Center Division	第1グループ (日曜大工用品、園芸用品、エクステリア用品、リフォーム) Sales Group 1 (DIY, horticultural, exterior products, and reform)	3,276	3,315	3,371
	第2グループ (カー用品、レジャー用品、ペット用品) Sales Group 2 (Car, leisure, and pet products)	3,409	3,455	3,544
	第3グループ (家電製品、対面〔時計・カメラ等〕、インテリア用品) Sales Group 3 (Consumer electronics, face-to-face sales (watches, cameras, etc), and interior goods)	2,961	2,998	2,972
	第4グループ (家庭・日用雑貨、文具・玩具、ドラッグ) Sales Group 4 (Miscellaneous and sundry products, stationary, toys, and drugs)	5,162	5,035	5,126
	その他 (切花等) Others (Dry flowers, etc)	4	6	4
	HC 事業計 Total	14,814	14,811	15,019
売上高合計 Total Sales		73,966	75,875	76,643

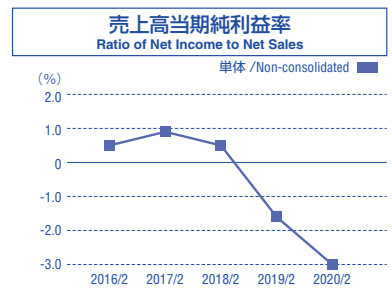
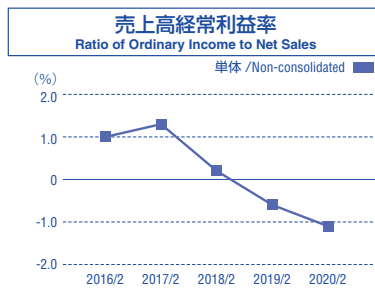
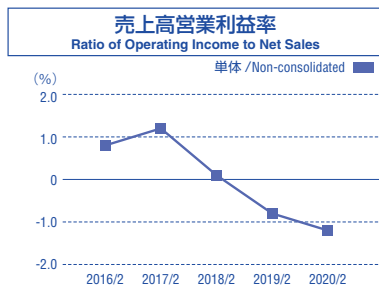
事業別売上高の推移 Sales by Division



品目別売上高構成比 Sales Breakdown by Merchandise

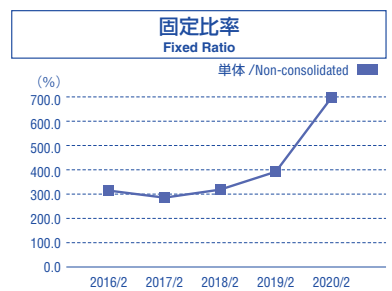
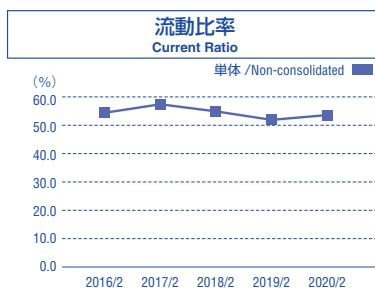
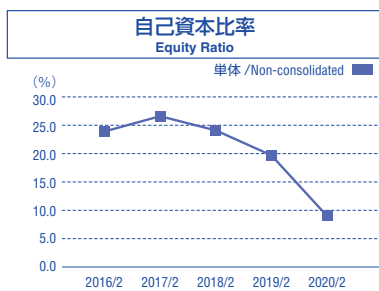


収益性 Profitability



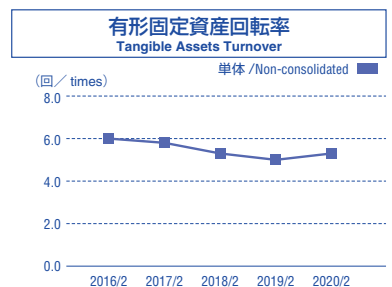
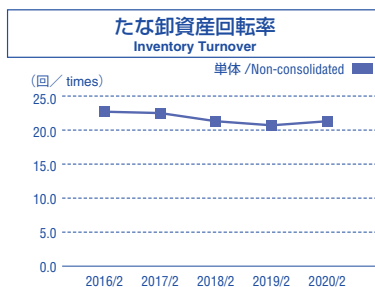
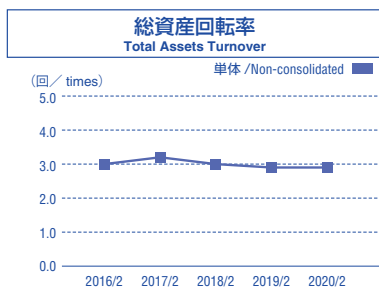
(%)	単体 Non-consolidated				
	2016/2	2017/2	2018/2	2019/2	2020/2
売上総利益率 Ratio of Gross Profit to Net Sales	21.1	21.6	21.7	21.7	21.2
売上高営業利益率 Ratio of Operating Income to Net Sales	0.8	1.2	0.1	△ 0.8	△ 1.2
売上高経常利益率 Ratio of Ordinary Income to Net Sales	1.0	1.3	0.2	△ 0.6	△ 1.1
売上高当期純利益率 Ratio of Net Income to Net Sales	0.5	0.9	0.5	△ 1.6	△ 3.0

安全性 Stability



(%)	単体 Non-consolidated				
	2016/2	2017/2	2018/2	2019/2	2020/2
自己資本比率 Equity Ratio	23.9	26.6	24.1	19.7	9.9
流動比率 Current Ratio	54.4	57.4	54.9	51.9	53.6
固定比率 Fixed Ratio	314.4	285.4	318.4	392.1	697.0

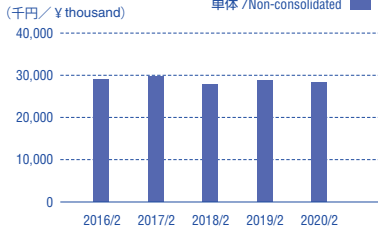
効率性 Efficiency



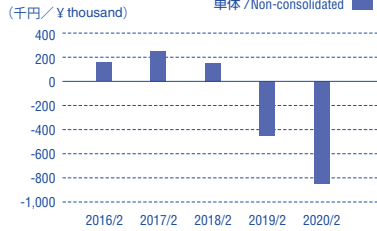
(回 / times)	単体 Non-consolidated				
	2016/2	2017/2	2018/2	2019/2	2020/2
総資産回転率 Total Assets Turnover	3.0	3.2	3.0	2.9	2.9
たな卸資産回転率 Inventory Turnover	22.7	22.5	21.3	20.7	21.3
有形固定資産回転率 Tangible Assets Turnover	6.0	5.8	5.3	5.0	5.3

生産性 Productivity

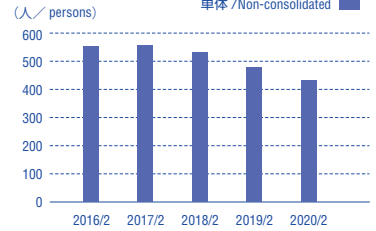
従業員 1 人当たり売上高 Net Sales per Employee



従業員 1 人当たり当期純利益 Net Income per Employee



期末従業員数 Number of Employee at End of Period

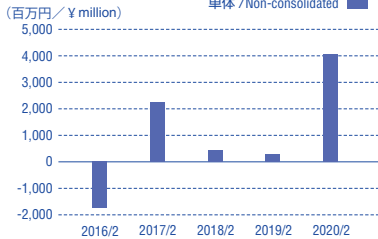


(千円/¥ thousand)	単体 Non-consolidated				
	2016/2	2017/2	2018/2	2019/2	2020/2
従業員 1 人当たり売上高 Net Sales per Employee	29,131	29,790	27,943	28,697	28,230
従業員 1 人当たり当期純利益 Net Income per Employee	156	254	153	△ 452	△ 849
期末従業員数 (人) Number of Employee at End of Period (Persons)	553	555	532	478	433
	(1,795)	(1,913)	(2,115)	(2,166)	(2,282)

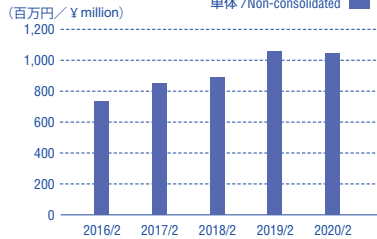
注) 期末従業員数の () の数字は、臨時従業員の年間平均雇用人数です。
Note: Figures in parentheses for total number of employees at the end of year represent the average number of temporary employees throughout the year.

キャッシュ・フロー Cash Flow

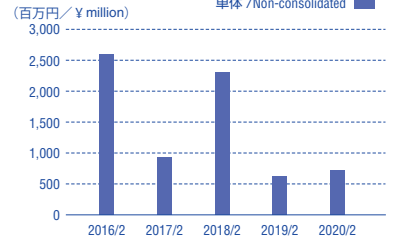
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities



減価償却費 Depreciation and Amortization



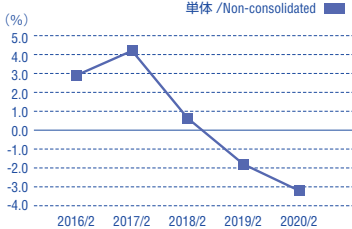
設備投資額 Capital Expenditure



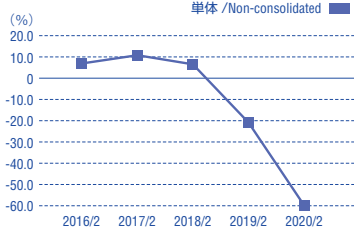
(百万円/¥ million)	単体 Non-consolidated				
	2016/2	2017/2	2018/2	2019/2	2020/2
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities	△ 1,746	2,231	419	294	4,037
現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Period	1,282	1,146	1,175	1,148	3,482
減価償却費 Depreciation and Amortization	734	849	890	1,060	1,046
設備投資額 Capital Expenditure	2,594	934	2,301	630	727

投資指標 Others

ROA Return on Total Assets



ROE Return on Equity



(%)	単体 Non-consolidated				
	2016/2	2017/2	2018/2	2019/2	2020/2
ROA (総資産経常利益率) Return on Total Assets	2.9	4.2	0.63	△ 1.8	△ 3.2
ROE (自己資本当期純利益率) Return on Equity	6.9	10.8	6.52	△ 20.9	△ 59.9

貸借対照表 Balance Sheets (Non-Consolidated)

(百万円/¥ million)	2018/2	2019/2	2020/2
【資産の部】 Assets			
流動資産 Current Assets	6,115	5,886	8,316
現金及び預金 Cash and Deposits	1,175	1,148	3,482
売掛金 Accounts Receivable-trade	419	445	695
商品 Merchandise	3,641	3,705	3,490
貯蔵品 Supplies	13	16	16
前払費用 Prepaid Expenses	207	212	229
繰延税金資産 Deferred Tax Assets	237	—	—
未収入金 Accounts Receivable-other	234	204	269
1年内回収予定の差入保証金 Current Portion of Guarantee Deposits	162	131	109
その他 Other	23	21	23
固定資産 Noncurrent Assets	20,307	19,841	18,365
有形固定資産 Property, Plant and Equipment	15,291	15,204	13,805
建物 Buildings	7,600	7,966	6,969
構築物 Structures	554	567	501
車両運搬具 Vehicles	0	0	0
工具、器具及び備品 Tools, Furniture and Fixtures	126	116	99
土地 Land	5,407	5,407	5,407
リース資産 Lease Assets	1,095	984	827
建設仮勘定 Construction in Progress	506	161	—
無形固定資産 Intangible Assets	451	452	382
リース資産 Lease Assets	99	86	60
その他 Other	352	366	322
投資その他の資産 Investments and Other Assets	4,564	4,184	4,176
関係会社株式 Stocks of Subsidiaries and Affiliates	3	3	3
関係会社長期貸付金 Long-term Loans Receivable from Subsidiaries and Affiliates	—	—	—
長期前払費用 Long-term Prepaid Expenses	386	327	280
繰延税金資産 Deferred Tax Assets	226	—	—
差入保証金 Guarantee Deposits	3,697	3,588	3,613
前払年金費用 Prepaid Pension Cost	223	249	277
その他 Other	32	21	7
貸倒引当金 Allowance for Doubtful Accounts	△ 5	△ 5	△ 5
資産合計 Total Assets	26,423	25,727	26,681

(百万円/¥ million)	2018/2	2019/2	2020/2
【負債の部】 Liabilities			
流動負債 Current Liabilities	11,137	11,341	15,510
支払手形 Notes Payable-trade	276	255	255
買掛金 Accounts Payable-trade	5,032	4,928	8,246
短期借入金 Short-term Loans Payable	2,100	2,600	2,850
1年内返済予定の長期借入金 Current Portion of Long-term Loans Payable	1,303	1,348	1,436
リース債務 Lease Obligations	414	410	420
資産除去債務 Asset Retirement Obligations	—	22	—
未払金 Accounts Payable-other	442	441	874
未払費用 Accrued Expenses	692	670	803
未払法人税等 Income Taxes Payable	180	65	69
未払消費税等 Accrued Consumption Taxes	67	175	160
役員賞与引当金 Provision for Directors' Bonuses	—	—	—
賞与引当金 Provision for Bonuses	180	172	81
ポイント引当金 Provision for Point Card Certificates	396	196	261
その他 Other	52	53	50
固定負債 Noncurrent Liabilities	8,899	9,317	8,527
長期借入金 Long-term Loans Payable	6,727	7,085	6,350
リース債務 Lease Obligations	934	811	744
退職給付引当金 Provision for Retirement Benefits	198	198	191
資産除去債務 Asset Retirement Obligations	891	999	1,013
長期預り保証金 Long-term Guarantee Deposited	147	143	143
繰延税金負債 Deferred Tax Liabilities	—	80	84
負債合計 Total Liabilities	20,036	20,658	24,038
【純資産の部】 Net Assets			
株主資本 Shareholders' Equity	6,377	5,059	2,635
資本金 Capital Stock	374	374	374
資本剰余金 Capital Surplus	282	282	282
利益剰余金 Retained Earnings	5,721	4,403	1,978
自己株式 Treasury Stock	△ 0	△ 0	△ 0
新株予約権 Subscription Rights to Shares	8	8	8
純資産合計 Total Net Assets	6,386	5,068	2,643
負債純資産合計 Total Liabilities and Net Assets	26,423	25,727	26,681

損益計算書 Statements of Income (Non-Consolidated)

(百万円/¥ million)		2018/2	2019/2	2020/2
売上高	Net Sales	73,966	75,875	76,643
売上原価	Cost of Sales	57,948	59,409	60,360
売上総利益	Gross Profit	16,017	16,465	16,282
営業収入	Operating Revenue	331	345	356
営業総利益	Operating Gross Profit	16,348	16,811	16,639
販売費及び一般管理費	Selling, General and administrative Expenses	16,293	17,403	17,567
広告宣伝費	Advertising Expenses	538	604	560
給料及び手当	Salaries and Allowances	2,583	2,440	2,295
雑給	Other Salaries	4,261	4,729	4,902
役員賞与引当金繰入額	Provision for Directors' Bonuses	—	—	—
賞与引当金繰入額	Provision for Bonuses	180	172	81
法定福利費	Legal Welfare Expenses	877	892	863
退職給付費用	Retirement Benefit Expenses	100	67	61
地代家賃	Rents	2,761	2,975	3,113
リース料	Lease Expenses	188	230	215
水道光熱費	Utilities Expenses	908	1,064	1,037
減価償却費	Depreciation	890	1,060	1,046
その他	Other	3,003	3,167	3,388
営業利益又は営業損失 (△)	Operating Income or Loss (△)	55	△ 592	△ 927
営業外収益	Non-operating Income	218	194	183
受取利息	Interest Income	24	22	20
受取配当金	Dividends Income	5	0	10
仕入割引	Purchase Discounts	8	7	7
受取手数料	Commission Fee	120	129	97
その他	Other	59	35	47
営業外費用	Non-operating Expenses	117	82	85
支払利息	Interest Expenses	67	76	83
その他	Other	50	6	2
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	156	△ 480	△ 830
特別利益	Extraordinary Income	423	—	—
固定資産受贈益	Gain on Donation of Noncurrent Assets	423	—	—
特別損失	Extraordinary Loss	4	123	1,460
固定資産除却損	Loss on Retirement of Noncurrent Assets	0	—	—
減損損失	Impairment Loss	3	123	1,460
税引前当期純利益又は税引前当期純損失 (△)	Income or Loss (△) Before Income Taxes	575	△ 603	△ 2,290
法人税、住民税及び事業税	Income Taxes-current	300	49	10
法人税等調整額	Income Taxes-deferred	△ 131	544	3
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	406	△ 1,197	△ 2,304

キャッシュ・フロー計算書 Statements of Cash Flows (Non-Consolidated)

(百万円/¥ million)		2018/2	2019/2	2020/2
I 営業活動によるキャッシュ・フロー	Cash Flows from Operating Activities			
税引前当期純利益	Income Before Income Taxes	575	△ 603	△ 2,290
減価償却費	Depreciation and Amortization	890	1,060	1,046
賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Bonuses	△ 28	△ 8	△ 90
役員賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Directors' Bonuses	△ 23	—	—
ポイント引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Point Card Certificates	202	△ 200	64
退職給付引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Retirement Benefits	14	0	△ 6
前払年金費用の増減額 (△は増加)	Increase(△) or Decrease in Prepaid Pension Costs	△ 22	△ 25	△ 27
固定資産受贈益	Gain on Donation of Noncurrent Assets	△ 423	—	—
固定資産除却損	Loss on Retirement of Noncurrent Assets	0	—	—
減損損失	Impairment Loss	3	123	1,460
受取利息及び受取配当金	Interest and Dividends Income	△ 29	△ 22	△ 30
支払利息	Interest Expenses	67	76	83
売上債権の増減額 (△は増加)	Increase(△) or Decrease in Notes and Accounts Receivable-trade	△ 33	△ 25	△ 250
たな卸資産の増減額 (△は増加)	Increase(△) or Decrease in Inventories	△ 350	△ 67	215
仕入債務の増減額 (△は減少)	Increase or Decrease(△) in Notes and Accounts Payable-trade	195	△ 124	3,318
その他	Other	△ 206	336	623
小計	Subtotal	831	519	4,116
利息及び配当金の受取額	Interest and Dividends Income Received	5	0	10
利息の支払額	Interest Expenses Paid	△ 67	△ 76	△ 82
法人税等の支払額	Income Taxes Paid	△ 350	△ 148	△ 7
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	419	294	4,037
II 投資活動によるキャッシュ・フロー	Cash Flows from Investing Activities			
有形固定資産の取得による支出	Purchase of Property, Plant and Equipment	△ 1,961	△ 584	△ 622
差入保証金の差入による支出	Payments for Guarantee Deposits	△ 131	—	△ 114
その他	Other	△ 227	△ 46	9
投資活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Investing Activities	△ 2,319	△ 630	△ 727
III 財務活動によるキャッシュ・フロー	Cash Flow from Financing Activities			
短期借入金の純増減額 (△は減少)	Net Increase or Decrease(△) in Short-term Loans Payable	1,250	500	250
長期借入れによる収入	Proceeds from Long-term Loans Payable	2,450	1,880	800
長期借入金の返済による支出	Repayment of Long-term Loans Payable	△ 1,283	△ 1,477	△ 1,446
リース債務の返済による支出	Repayments of Lease Obligations	△ 370	△ 472	△ 460
ストックオプションの行使による収入	Proceeds from Exercise of Stock Option	—	—	—
自己株式の取得による支出	Purchase of Treasury Stock	—	—	—
配当金の支払額	Cash Dividends Paid	△ 116	△ 120	△ 119
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	1,929	309	△ 977
IV 現金及び現金同等物の増減額 (△は減少)	Net Increase or Decrease(△) in Cash and Cash Equivalents	28	△ 26	2,333
V 現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Period	1,146	1,175	1,148
VI 現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Period	1,175	1,148	3,482