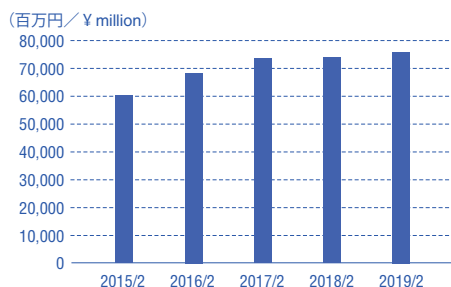




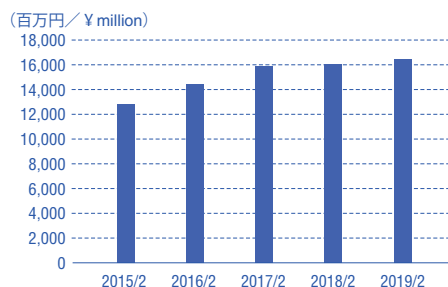
# FACT BOOK 2019

株式会社スーパーバリュー <http://www.supervalue.jp/>

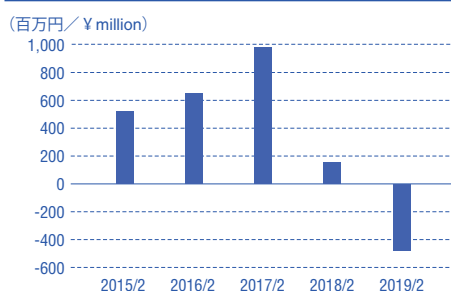
売上高  
Net Sales



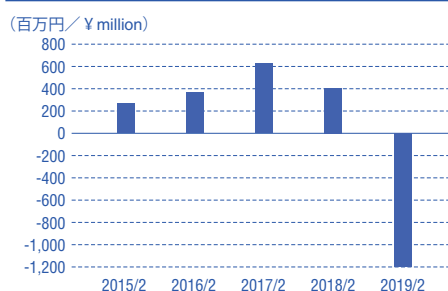
売上総利益  
Gross Profit



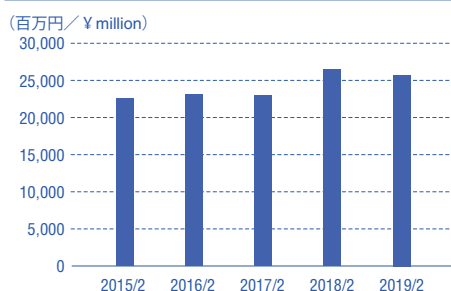
経常利益  
Ordinary Income



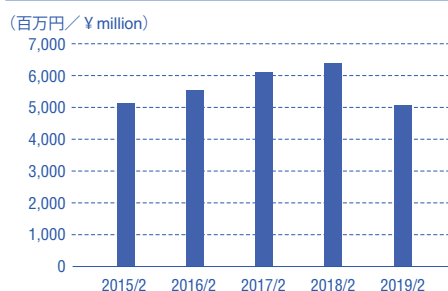
当期純利益  
Net Income



総資産  
Total Assets



純資産  
Net Assets



(百万円/ ¥ million)		2015/2	2016/2	2017/2	2018/2	2019/2
売上高	Net Sales	60,274	68,400	73,523	73,966	75,875
売上総利益	Gross Profit	12,773	14,406	15,874	16,017	16,465
営業利益又は営業損失 (△)	Operating Income or Loss (△)	413	566	888	55	△ 592
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	520	652	977	156	△ 480
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	269	367	627	406	△ 1,197
総資産	Total Assets	22,534	23,151	22,918	26,423	25,727
純資産	Net Assets	5,125	5,542	6,096	6,386	5,068
1株当たり当期純利益 (円)	Net Income per Share (¥)	42.62	57.97	99.09	64.16	△ 189.11
1株当たり純資産 (円)	Net Assets per Share (¥)	808.24	873.90	961.32	1,007.15	799.04
期末店舗数 (店)	Number of Store	23	27	28	32	33

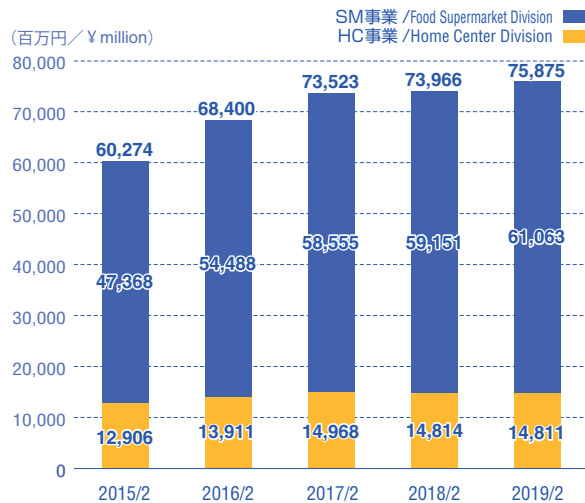
※当社は、2017年3月1日付けで株式分割（1株→3株）を行っております。

※上表の「1株当たり当期純利益」及び「1株当たり純資産」の数値は、2015/2期の期首に当該株式分割が行われたと仮定し算出しております。

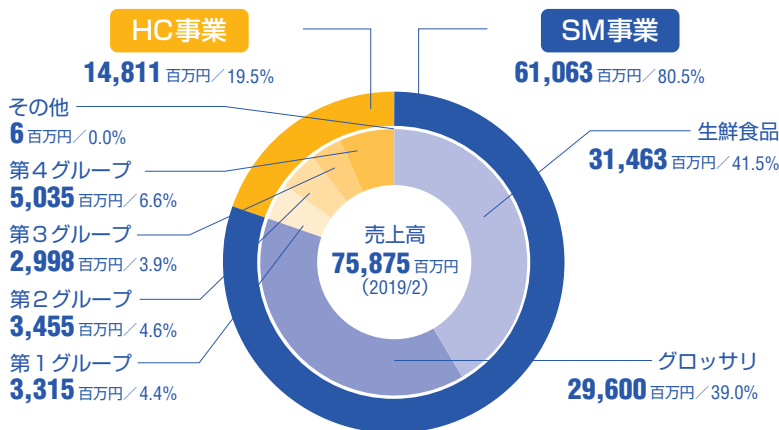
## セグメント情報 (単体) Segment Information (Non-Consolidated)

(百万円/¥ million)		2017/2	2018/2	2019/2
SM (食品スーパー) 事業 Food Supermarket Division	生鮮食品 (青果、精肉、鮮魚、惣菜) Fresh Food (Fresh fruit and vegetables, meat, fish, and prepared foods)	30,346	30,527	31,463
	グロッサリー (加工食品、米、酒、日配品) Groceries (Processed foods, rice, liquor, and daily necessities)	28,208	28,623	29,600
	SM 事業計 Total	58,555	59,151	61,063
HC (ホームセンター) 事業 Home Center Division	第1グループ (日曜大工用品、園芸用品、エクステリア用品、リフォーム) Sales Group 1 (DIY, horticultural, exterior products, and reform)	3,189	3,276	3,315
	第2グループ (カー用品、レジャー用品、ペット用品) Sales Group 2 (Car, leisure, and pet products)	3,410	3,409	3,455
	第3グループ (家電製品、対面 [時計・カメラ等]、インテリア用品) Sales Group 3 (Consumer electronics, face-to-face sales (watches, cameras, etc), and interior goods)	3,011	2,961	2,998
	第4グループ (家庭・日用雑貨、文具・玩具、ドラッグ) Sales Group 4 (Miscellaneous and sundry products, stationary, toys, and drugs)	5,339	5,162	5,035
	その他 (切花等) Others (Dry flowers, etc)	17	4	6
	HC 事業計 Total	14,968	14,814	14,811
売上高合計 Total Sales		73,523	73,966	75,875

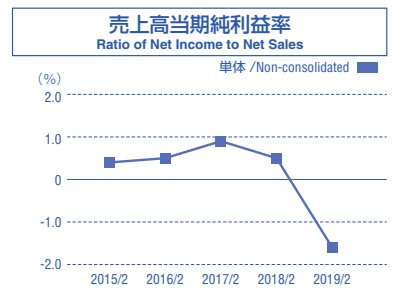
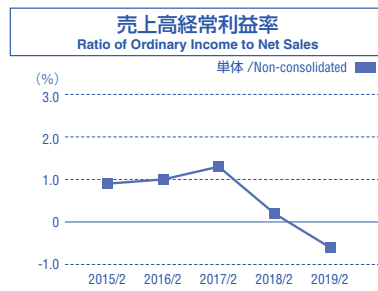
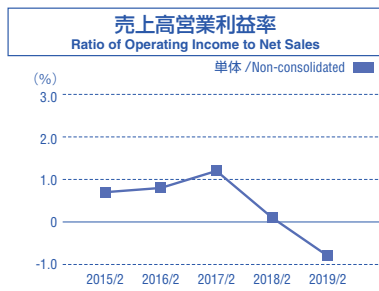
### 事業別売上高の推移 Sales by Division



### 品目別売上高構成比 Sales Breakdown by Merchandise

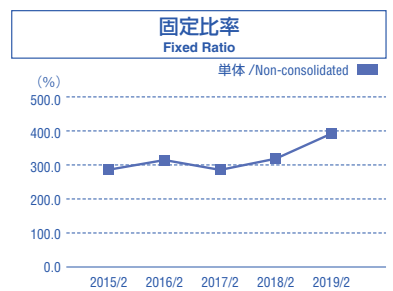
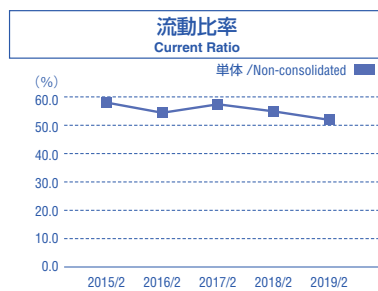
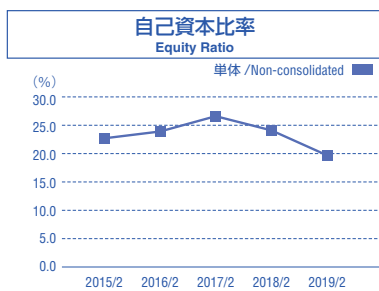


収益性 Profitability



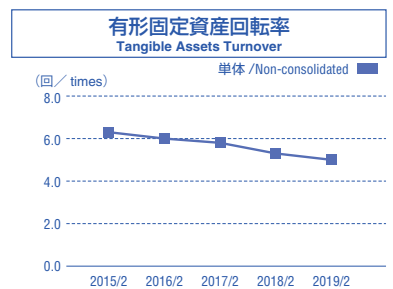
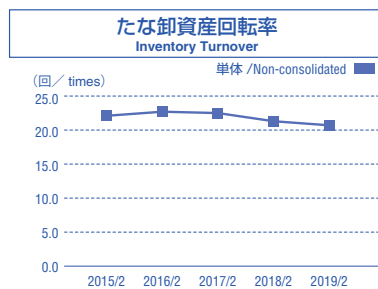
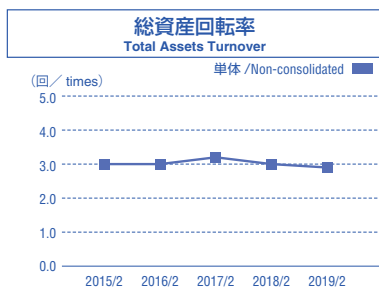
(%)	2015/2	2016/2	2017/2	2018/2	2019/2
売上総利益率 Ratio of Gross Profit to Net Sales	21.2	21.1	21.6	21.7	21.7
売上高営業利益率 Ratio of Operating Income to Net Sales	0.7	0.8	1.2	0.1	△ 0.8
売上高経常利益率 Ratio of Ordinary Income to Net Sales	0.9	1.0	1.3	0.2	△ 0.6
売上高当期純利益率 Ratio of Net Income to Net Sales	0.4	0.5	0.9	0.5	△ 1.6

安全性 Stability



(%)	2015/2	2016/2	2017/2	2018/2	2019/2
自己資本比率 Equity Ratio	22.7	23.9	26.6	24.1	19.7
流動比率 Current Ratio	58.0	54.4	57.4	54.9	51.9
固定比率 Fixed Ratio	286.0	314.4	285.4	318.4	392.1

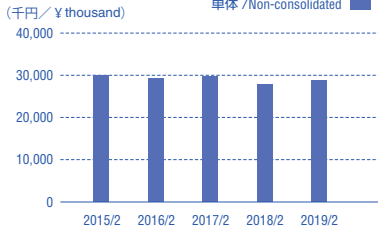
効率性 Efficiency



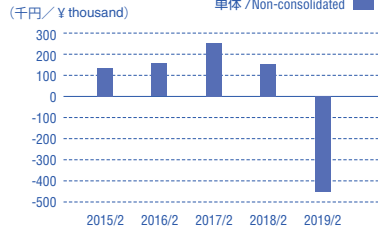
(回 / times)	2015/2	2016/2	2017/2	2018/2	2019/2
総資産回転率 Total Assets Turnover	3.0	3.0	3.2	3.0	2.9
たな卸資産回転率 Inventory Turnover	22.1	22.7	22.5	21.3	20.7
有形固定資産回転率 Tangible Assets Turnover	6.3	6.0	5.8	5.3	5.0

## 生産性 Productivity

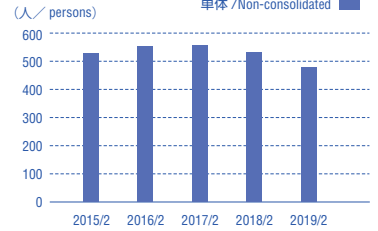
### 従業員 1 人当たり売上高 Net Sales per Employee



### 従業員 1 人当たり当期純利益 Net Income per Employee



### 期末従業員数 Number of Employee at End of Period

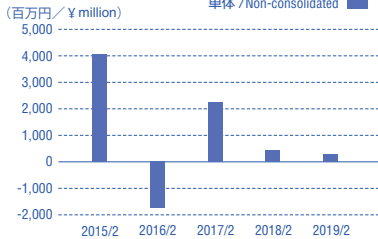


(千円/¥ thousand)	単体 Non-consolidated				
	2015/2	2016/2	2017/2	2018/2	2019/2
従業員 1 人当たり売上高 Net Sales per Employee	29,853	29,131	29,790	27,943	28,697
従業員 1 人当たり当期純利益 Net Income per Employee	133	156	254	153	△ 452
期末従業員数 (人) Number of Employee at End of Period (Persons)	528	553	555	532	478
	(1,491)	(1,795)	(1,913)	(2,115)	(2,166)

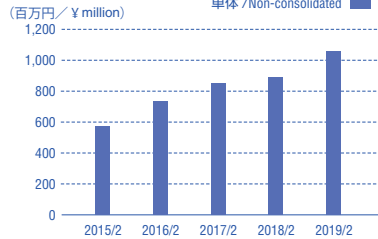
注) 期末従業員数の ( ) の数字は、臨時従業員の年間平均雇用人数です。  
Note: Figures in parentheses for total number of employees at the end of year represent the average number of temporary employees throughout the year.

## キャッシュ・フロー Cash Flow

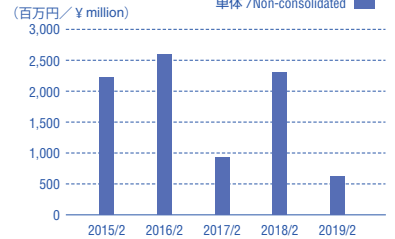
### 営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities



### 減価償却費 Depreciation and Amortization



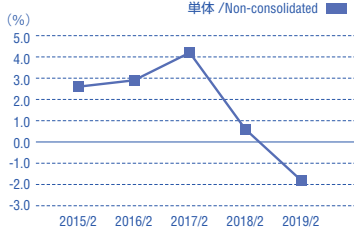
### 設備投資額 Capital Expenditure



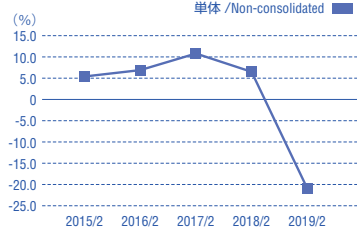
(百万円/¥ million)	単体 Non-consolidated				
	2015/2	2016/2	2017/2	2018/2	2019/2
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities	4,066	△ 1,746	2,231	419	294
現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Period	4,152	1,282	1,146	1,175	1,148
減価償却費 Depreciation and Amortization	575	734	849	890	1,060
設備投資額 Capital Expenditure	2,220	2,594	934	2,301	630

## 投資指標 Others

### ROA Return on Total Assets



### ROE Return on Equity



(%)	単体 Non-consolidated				
	2015/2	2016/2	2017/2	2018/2	2019/2
ROA (総資産経常利益率) Return on Total Assets	2.6	2.9	4.2	0.6	△ 1.8
ROE (自己資本当期純利益率) Return on Equity	5.4	6.9	10.8	6.5	△ 20.9

貸借対照表 Balance Sheets (Non-Consolidated)

(百万円/¥ million)	2017/2	2018/2	2019/2
<b>【資産の部】</b> Assets			
<b>流動資産</b> Current Assets	<b>5,546</b>	<b>6,115</b>	<b>5,886</b>
現金及び預金 Cash and Deposits	1,146	1,175	1,148
売掛金 Accounts Receivable-trade	386	419	445
商品 Merchandise	3,291	3,641	3,705
貯蔵品 Supplies	12	13	16
前払費用 Prepaid Expenses	200	207	212
繰延税金資産 Deferred Tax Assets	168	237	—
未収入金 Accounts Receivable-other	164	234	204
1年内回収予定の差入保証金 Current Portion of Guarantee Deposits	164	162	131
その他 Other	10	23	21
<b>固定資産</b> Noncurrent Assets	<b>17,372</b>	<b>20,307</b>	<b>19,841</b>
有形固定資産 Property, Plant and Equipment	12,635	15,291	15,204
建物 Buildings	5,965	7,600	7,966
構築物 Structures	496	554	567
車両運搬具 Vehicles	0	0	0
工具、器具及び備品 Tools, Furniture and Fixtures	83	126	116
土地 Land	5,392	5,407	5,407
リース資産 Lease Assets	690	1,095	984
建設仮勘定 Construction in Progress	5	506	161
無形固定資産 Intangible Assets	209	451	452
リース資産 Lease Assets	31	99	86
その他 Other	177	352	366
投資その他の資産 Investments and Other Assets	4,527	4,564	4,184
関係会社株式 Stocks of Subsidiaries and Affiliates	3	3	3
関係会社長期貸付金 Long-term Loans Receivable from Subsidiaries and Affiliates	16	—	—
長期前払費用 Long-term Prepaid Expenses	448	386	327
繰延税金資産 Deferred Tax Assets	164	226	—
差入保証金 Guarantee Deposits	3,704	3,697	3,588
前払年金費用 Prepaid Pension Cost	201	223	249
その他 Other	16	32	21
貸倒引当金 Allowance for Doubtful Accounts	△ 27	△ 5	△ 5
<b>資産合計</b> Total Assets	<b>22,918</b>	<b>26,423</b>	<b>25,727</b>

(百万円/¥ million)	2017/2	2018/2	2019/2
<b>【負債の部】</b> Liabilities			
<b>流動負債</b> Current Liabilities	<b>9,665</b>	<b>11,137</b>	<b>11,341</b>
支払手形 Notes Payable-trade	281	276	255
買掛金 Accounts Payable-trade	4,831	5,032	4,928
短期借入金 Short-term Loans Payable	850	2,100	2,600
1年内返済予定の長期借入金 Current Portion of Long-term Loans Payable	1,189	1,303	1,348
リース債務 Lease Obligations	287	414	410
資産除去債務 Asset Retirement Obligations	—	—	22
未払金 Accounts Payable-other	424	442	441
未払費用 Accrued Expenses	645	692	670
未払法人税等 Income Taxes Payable	196	180	65
未払消費税等 Accrued Consumption Taxes	491	67	175
役員賞与引当金 Provision for Directors' Bonuses	23	—	—
賞与引当金 Provision for Bonuses	208	180	172
ポイント引当金 Provision for Point Card Certificates	193	396	196
その他 Other	41	52	53
<b>固定負債</b> Noncurrent Liabilities	<b>7,156</b>	<b>8,899</b>	<b>9,317</b>
長期借入金 Long-term Loans Payable	5,674	6,727	7,085
リース債務 Lease Obligations	562	934	811
退職給付引当金 Provision for Retirement Benefits	183	198	198
資産除去債務 Asset Retirement Obligations	585	891	999
長期預り保証金 Long-term Guarantee Deposited	150	147	143
繰延税金負債 Deferred Tax Liabilities	—	—	80
<b>負債合計</b> Total Liabilities	<b>16,822</b>	<b>20,036</b>	<b>20,658</b>
<b>【純資産の部】</b> Net Assets			
<b>株主資本</b> Shareholders' Equity	<b>6,087</b>	<b>6,377</b>	<b>5,059</b>
資本金 Capital Stock	374	374	374
資本剰余金 Capital Surplus	282	282	282
利益剰余金 Retained Earnings	5,431	5,721	4,403
自己株式 Treasury Stock	△ 0	△ 0	△ 0
新株予約権 Subscription Rights to Shares	8	8	8
<b>純資産合計</b> Total Net Assets	<b>6,096</b>	<b>6,386</b>	<b>5,068</b>
<b>負債純資産合計</b> Total Liabilities and Net Assets	<b>22,918</b>	<b>26,423</b>	<b>25,727</b>

**損益計算書** Statements of Income (Non-Consolidated)

(百万円/¥ million)		2017/2	2018/2	2019/2
売上高	Net Sales	73,523	73,966	75,875
売上原価	Cost of Sales	57,648	57,948	59,409
売上総利益	Gross Profit	15,874	16,017	16,465
営業収入	Operating Revenue	343	331	345
営業総利益	Operating Gross Profit	16,218	16,348	16,811
販売費及び一般管理費	Selling, General and administrative Expenses	15,329	16,293	17,403
広告宣伝費	Advertising Expenses	500	538	604
給料及び手当	Salaries and Allowances	2,548	2,583	2,440
雑給	Other Salaries	3,872	4,261	4,729
役員賞与引当金繰入額	Provision for Directors' Bonuses	23	—	—
賞与引当金繰入額	Provision for Bonuses	208	180	172
法定福利費	Legal Welfare Expenses	806	877	892
退職給付費用	Retirement Benefit Expenses	173	100	67
地代家賃	Rents	2,659	2,761	2,975
リース料	Lease Expenses	184	188	230
水道光熱費	Utilities Expenses	845	908	1,064
減価償却費	Depreciation	849	890	1,060
その他	Other	2,658	3,003	3,167
営業利益又は営業損失 (△)	Operating Income or Loss (△)	888	55	△ 592
営業外収益	Non-operating Income	181	218	194
受取利息	Interest Income	26	24	22
受取配当金	Dividends Income	0	5	0
仕入割引	Purchase Discounts	8	8	7
受取手数料	Commission Fee	111	120	129
その他	Other	34	59	35
営業外費用	Non-operating Expenses	92	117	82
支払利息	Interest Expenses	69	67	76
その他	Other	23	50	6
経常利益又は経常損失 (△)	Ordinary Income or Loss (△)	977	156	△ 480
特別利益	Extraordinary Income	—	423	—
固定資産受贈益	Gain on Donation of Noncurrent Assets	—	423	—
特別損失	Extraordinary Loss	6	4	123
固定資産除却損	Loss on Retirement of Noncurrent Assets	—	0	—
減損損失	Impairment Loss	6	3	123
税引前当期純利益又は税引前当期純損失 (△)	Income or Loss (△) Before Income Taxes	970	575	△ 603
法人税、住民税及び事業税	Income Taxes-current	331	300	49
法人税等調整額	Income Taxes-deferred	11	△ 131	544
当期純利益又は当期純損失 (△)	Net Income or Loss (△)	627	406	△ 1,197

キャッシュ・フロー計算書 Statements of Cash Flows (Non-Consolidated)

(百万円/¥ million)		2017/2	2018/2	2019/2
I 営業活動によるキャッシュ・フロー	Cash Flows from Operating Activities			
税引前当期純利益	Income Before Income Taxes	970	575	△ 603
減価償却費	Depreciation and Amortization	849	890	1,060
賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Bonuses	△ 9	△ 28	△ 8
役員賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Directors' Bonuses	5	△ 23	—
ポイント引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Point Card Certificates	9	202	△ 200
退職給付引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Retirement Benefits	23	14	△ 0
前払年金費用の増減額 (△は増加)	Increase(△) or Decrease in Prepaid Pension Costs	△ 5	△ 22	△ 25
固定資産受贈益	Gain on Donation of Noncurrent Assets	—	△ 423	—
固定資産除却損	Loss on Retirement of Noncurrent Assets	—	0	—
減損損失	Impairment Loss	6	3	123
受取利息及び受取配当金	Interest and Dividends Income	△ 26	△ 29	△ 22
支払利息	Interest Expenses	69	67	76
売上債権の増減額 (△は増加)	Increase(△) or Decrease in Notes and Accounts Receivable-trade	△ 14	△ 33	△ 25
たな卸資産の増減額 (△は増加)	Increase(△) or Decrease in Inventories	△ 72	△ 350	△ 67
仕入債務の増減額 (△は減少)	Increase or Decrease(△) in Notes and Accounts Payable-trade	△ 173	195	△ 124
その他	Other	998	△ 206	336
小計	Subtotal	2,631	831	519
利息及び配当金の受取額	Interest and Dividends Income Received	0	5	0
利息の支払額	Interest Expenses Paid	△ 68	△ 67	△ 76
法人税等の支払額	Income Taxes Paid	△ 332	△ 350	△ 148
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	2,231	419	294
II 投資活動によるキャッシュ・フロー	Cash Flows from Investing Activities			
有形固定資産の取得による支出	Purchase of Property, Plant and Equipment	△ 707	△ 1,961	△ 584
差入保証金の差入による支出	Payments for Guarantee Deposits	△ 62	△ 131	—
その他	Other	△ 152	△ 227	△ 46
投資活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Investing Activities	△ 921	△ 2,319	△ 630
III 財務活動によるキャッシュ・フロー	Cash Flow from Financing Activities			
短期借入金の純増減額 (△は減少)	Net Increase or Decrease(△) in Short-term Loans Payable	△ 1,000	1,250	500
長期借入れによる収入	Proceeds from Long-term Loans Payable	1,500	2,450	1,880
長期借入金の返済による支出	Repayment of Long-term Loans Payable	△ 1,516	△ 1,283	△ 1,477
リース債務の返済による支出	Repayments of Lease Obligations	△ 355	△ 370	△ 472
自己株式の取得による支出	Purchase of Treasury Stock	△ 0	—	—
配当金の支払額	Cash Dividends Paid	△ 73	△ 116	△ 120
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	△ 1,445	1,929	309
IV 現金及び現金同等物の増減額 (△は減少)	Net Increase or Decrease(△) in Cash and Cash Equivalents	△ 135	28	△ 26
V 現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Period	1,282	1,146	1,175
VI 現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Period	1,146	1,175	1,148