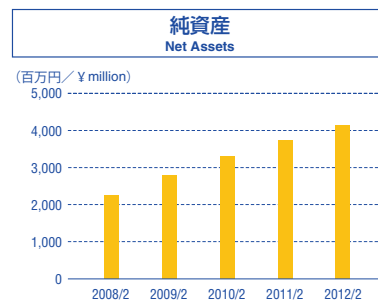
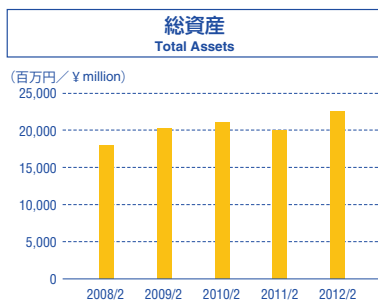
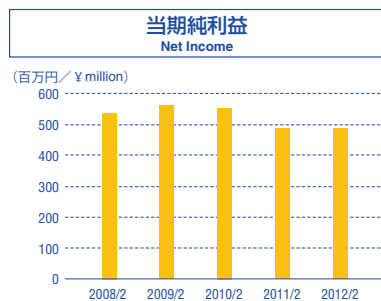
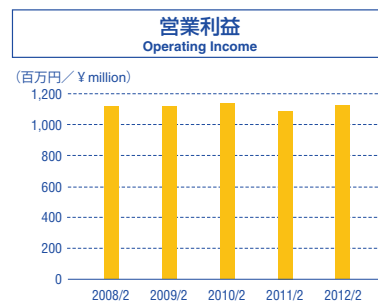
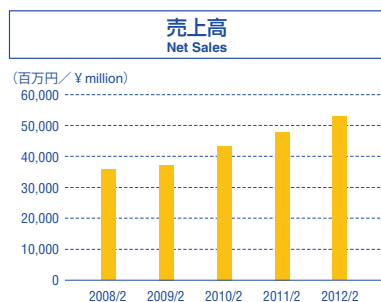




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ハイライト情報 (連結) Financial Highlights (Consolidated)

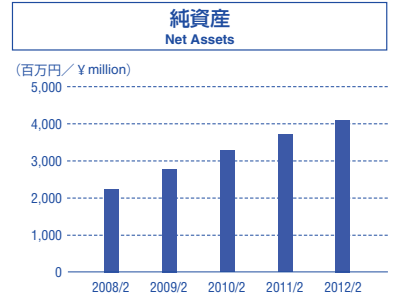
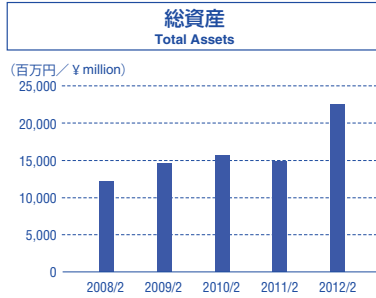
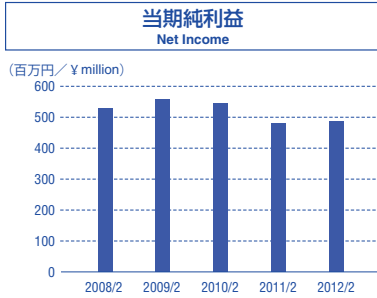
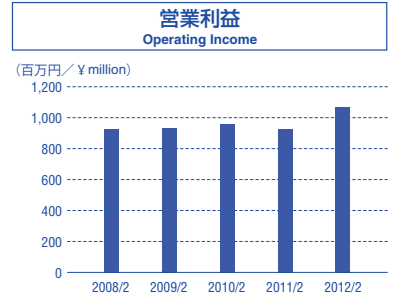
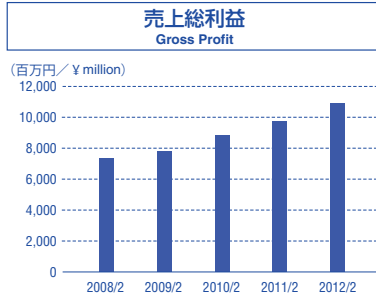
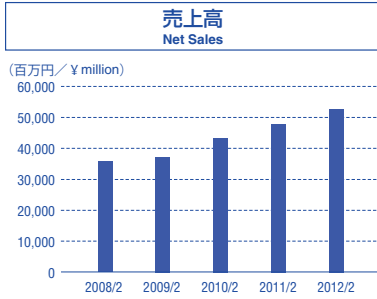


(百万円 / ¥ million)		2008/2	2009/2	2010/2	2011/2	2012/2
売上高	Net Sales	35,855	37,330	43,334	47,975	52,933
売上総利益	Gross Profit	7,339	7,804	8,801	9,743	10,905
営業利益	Operating Income	1,117	1,118	1,135	1,087	1,123
経常利益	Ordinary Income	925	952	970	970	1,046
当期純利益	Net Income	538	562	554	488	488
総資産	Total Assets	18,020	20,234	21,077	20,029	22,569
純資産	Net Assets	2,253	2,786	3,298	3,740	4,134
1株当たり当期純利益 (円)	Net Income per Share (¥)	296.74	268.08	264.09	232.42	232.74
1株当たり純資産 (円)	Net Assets per Share (¥)	1,067.08	1,320.07	1,564.09	1,774.58	1,961.59
期末発行済株式数 (千株)	Issued and Outstanding Shares (thousand shares)	2,100	2,100	2,100	2,100	2,101

セグメント情報 (連結) Segment Information (Consolidated)

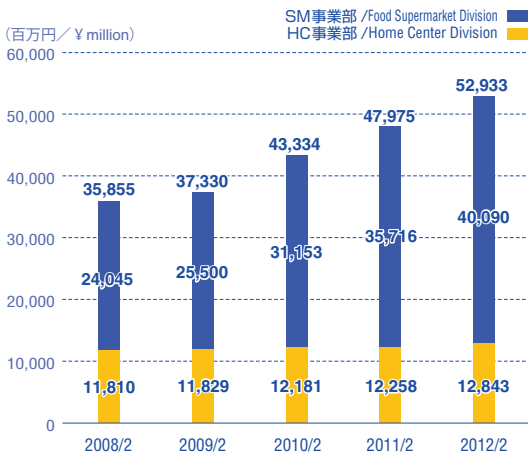
(百万円 / ¥ million)		2008/2	2009/2	2010/2	2011/2	2012/2
SM (食品スーパー) 事業部 Food Supermarket Division	生鮮食品 (青果、精肉、鮮魚、惣菜) Fresh Food (Fresh fruit and vegetables, meat, fish, and prepared foods)	11,792	12,703	15,436	17,700	19,603
	グロサリー (加工食品、米、酒、日配品) Groceries (Processed foods, rice, liquor, and daily necessities)	12,252	12,796	15,717	18,016	20,486
	SM事業部計 Total	24,045	25,500	31,153	35,716	40,090
HC (ホームセンター) 事業部 Home Center Division	第一グループ (日曜大工用品、園芸用品、エクステリア用品) Sales Group 1 (DIY, horticultural, and exterior products)	1,950	2,029	2,124	2,122	2,312
	第二グループ (カー用品、レジャー用品、ペット用品) Sales Group 2 (Car, leisure, and pet products)	2,898	3,018	3,125	3,003	2,959
	第三グループ (家電製品、対面 [時計・カメラ等]、インテリア用品、家庭・日用雑貨、文具、玩具、ドラッグ) Sales Group 3 (Consumer electronics, face-to-face sales (watches, cameras, etc.), interior goods, miscellaneous and sundry products, stationary, toys, and drugs)	6,438	6,335	6,463	6,621	7,159
	第四グループ (リフォーム) Sales Group 4 (Reform)	260	230	271	327	369
	その他 (切花等) Others (dry flowers, etc)	262	216	196	183	42
	HC事業部計 Total	11,810	11,829	12,181	12,258	12,843
売上高合計 Total Sales		35,855	37,330	43,334	47,975	52,933

ハイライト情報 (単体) Financial Highlights (Non-Consolidated)

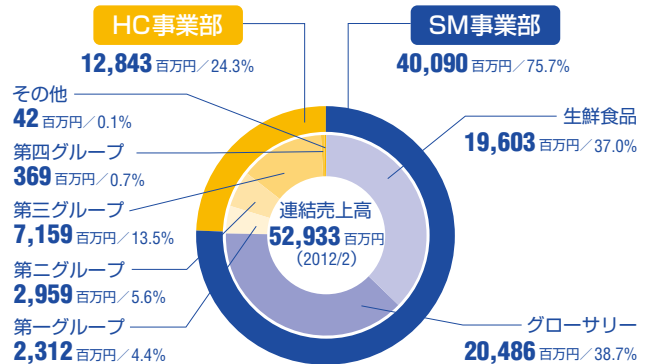


(百万円 / ¥ million)		2008/2	2009/2	2010/2	2011/2	2012/2
売上高	Net Sales	35,855	37,330	43,334	47,975	52,933
売上総利益	Gross Profit	7,339	7,804	8,801	9,743	10,905
営業利益	Operating Income	926	933	958	925	1,071
経常利益	Ordinary Income	911	944	958	959	1,043
当期純利益	Net Income	529	557	545	480	486
総資産	Total Assets	12,154	14,601	15,698	14,885	22,513
純資産	Net Assets	2,249	2,776	3,280	3,714	4,105
1株当たり当期純利益 (円)	Net Income per Share (¥)	291.87	265.56	259.81	228.76	231.52
1株当たり純資産 (円)	Net Assets per Share (¥)	1,064.94	1,315.42	1,555.16	1,761.99	1,947.80
期末店舗数 (店)	Number of Store	8	10	14	16	19

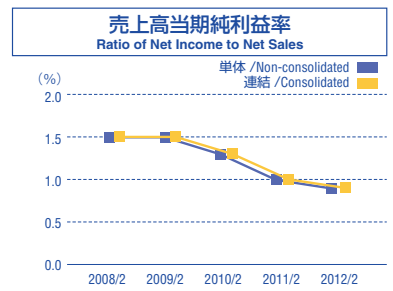
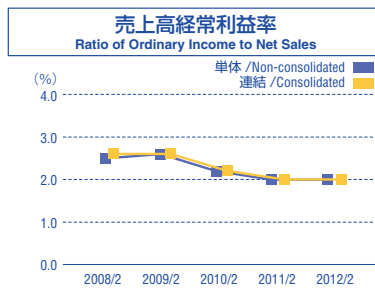
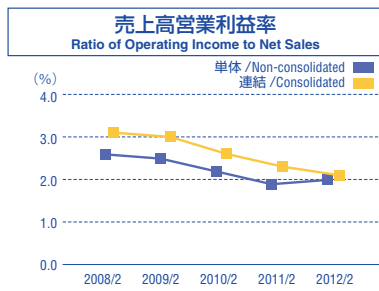
事業部別売上高の推移 Sales by Division



品目別売上高構成比 Sales Breakdown by Merchandise

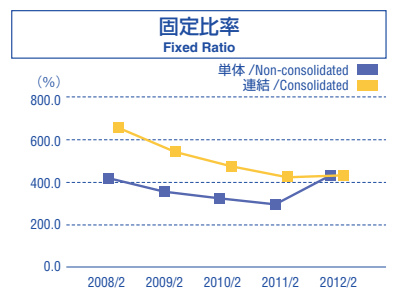
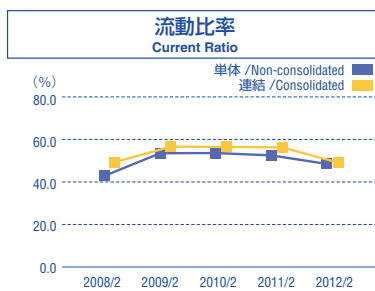
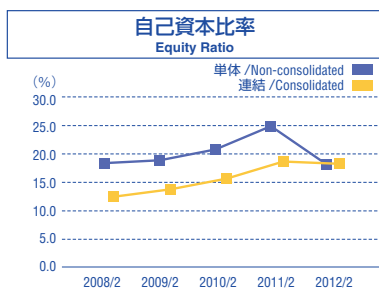


収益性 Profitability



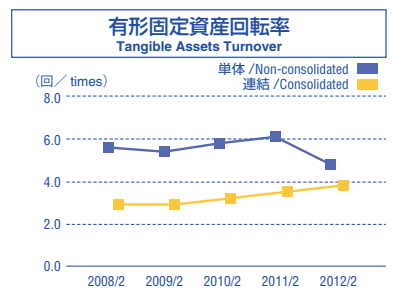
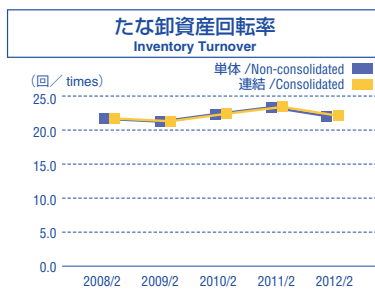
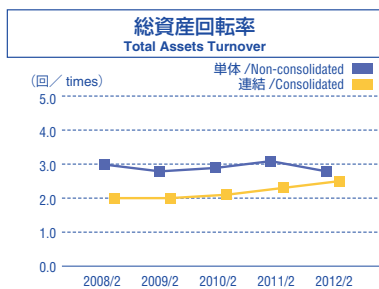
単体 Non-consolidated	単体 Non-consolidated					連結 Consolidated				
	2008/2	2009/2	2010/2	2011/2	2012/2	2008/2	2009/2	2010/2	2011/2	2012/2
売上総利益率 Ratio of Gross Profit to Net Sales	20.5	20.9	20.3	20.3	20.6	20.5	20.9	20.3	20.3	20.6
売上高営業利益率 Ratio of Operating Income to Net Sales	2.6	2.5	2.2	1.9	2.0	3.1	3.0	2.6	2.3	2.1
売上高経常利益率 Ratio of Ordinary Income to Net Sales	2.5	2.6	2.2	2.0	2.0	2.6	2.6	2.2	2.0	2.0
売上高当期純利益率 Ratio of Net Income to Net Sales	1.5	1.5	1.3	1.0	0.9	1.5	1.5	1.3	1.0	0.9

安全性 Stability



単体 Non-consolidated	単体 Non-consolidated					連結 Consolidated				
	2008/2	2009/2	2010/2	2011/2	2012/2	2008/2	2009/2	2010/2	2011/2	2012/2
自己資本比率 Equity Ratio	18.4	18.9	20.8	24.9	18.2	12.4	13.7	15.6	18.6	18.3
流動比率 Current Ratio	43.1	53.7	53.8	52.7	48.5	49.3	56.6	56.5	56.2	48.9
固定比率 Fixed Ratio	420.4	356.6	325.3	297.2	434.0	653.9	541.4	473.7	421.9	431.2

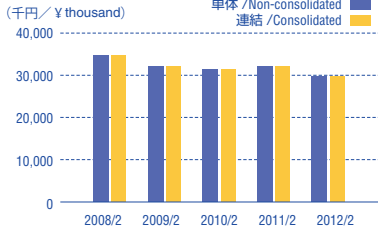
効率性 Efficiency



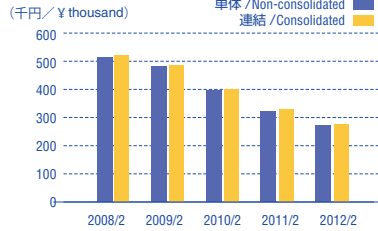
単体 Non-consolidated	単体 Non-consolidated					連結 Consolidated				
	2008/2	2009/2	2010/2	2011/2	2012/2	2008/2	2009/2	2010/2	2011/2	2012/2
総資産回転率 Total Assets Turnover	3.0	2.8	2.9	3.1	2.8	2.0	2.0	2.1	2.3	2.5
たな卸資産回転率 Inventory Turnover	21.7	21.3	22.4	23.4	22.1	21.7	21.3	22.4	23.4	22.1
有形固定資産回転率 Tangible Assets Turnover	5.6	5.4	5.8	6.1	4.8	2.9	2.9	3.2	3.5	3.8

生産性 Productivity

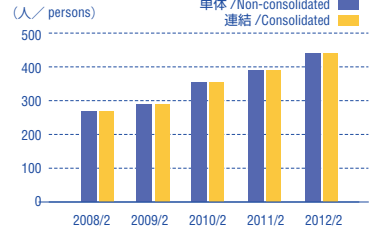
従業員 1 人当たり売上高 Net Sales per Employee



従業員 1 人当たり当期純利益 Net Income per Employee



期末従業員数 Number of Employee at End of Year



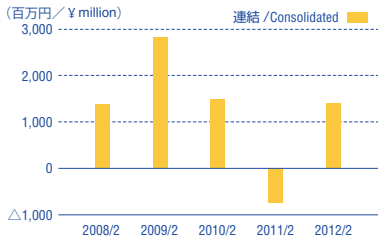
(千円/¥ thousand)	単体 Non-consolidated					連結 Consolidated				
	2008/2	2009/2	2010/2	2011/2	2012/2	2008/2	2009/2	2010/2	2011/2	2012/2
従業員 1 人当たり売上高 Net Sales per Employee	34,710	32,208	31,402	32,155	29,804	34,710	32,208	31,402	32,155	29,804
従業員 1 人当たり当期純利益 Net Income per Employee	512	481	395	321	273	520	485	401	327	275
期末従業員数 (人) Number of Employee at End of Year (Persons)	268	290	355	388	439	268	290	355	388	439
	(765)	(869)	(1,025)	(1,104)	(1,337)	(765)	(869)	(1,025)	(1,104)	(1,337)

注) 期末従業員数の () の数字は臨時従業員の年間平均雇用人数です。

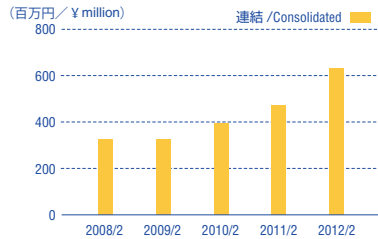
Note: Figures in parentheses for total number of employees at the end of year represent the average number of temporary employees throughout the year.

キャッシュ・フロー Cash Flow

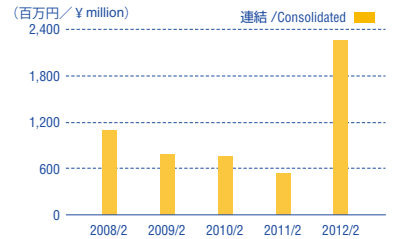
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities



減価償却費 Depreciation and Amortization



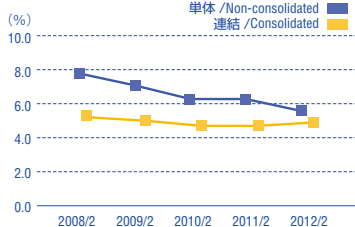
設備投資額 Capital Expenditure



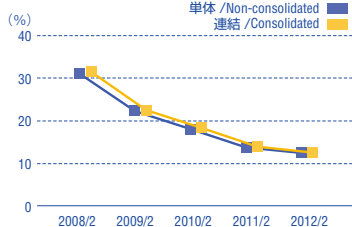
(百万円/¥ million)	連結 Consolidated				
	2008/2	2009/2	2010/2	2011/2	2012/2
営業活動によるキャッシュ・フロー Net Cash Provided(Used in)Operating Activities	1,373	2,816	1,483	△747	1,395
現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Year	1,136	2,719	2,963	1,663	1,230
減価償却費 Depreciation and Amortization	325	327	396	471	632
設備投資額 Capital Expenditure	1,087	780	762	540	2,253

投資指標 Others

ROA Return on Total Assets



ROE Return on Equity



(%)	単体 Non-consolidated					連結 Consolidated				
	2008/2	2009/2	2010/2	2011/2	2012/2	2008/2	2009/2	2010/2	2011/2	2012/2
ROA (総資産経常利益率) Return on Total Assets	7.8	7.1	6.3	6.3	5.6	5.2	5.0	4.7	4.7	4.9
ROE (自己資本当期純利益率) Return on Equity	31.1	22.3	18.1	13.8	12.5	31.6	22.5	18.3	13.9	12.5

連結貸借対照表 Balance Sheets (Consolidated)

(百万円/¥ million)	2010/2	2011/2	2012/2
(資産の部) Assets			
流動資産 Current Assets	5,492	4,308	4,797
現金及び預金 Cash and Deposits	2,539	1,240	1,230
現金及び預金 (SPC) Cash and Deposits (SPC)	423	423	—
売掛金 Accounts Receivable-trade	147	137	200
商品 Merchandise	2,018	2,072	2,704
貯蔵品 Supplies	5	8	10
繰延税金資産 Deferred Tax Assets	104	112	209
その他 Other	251	313	442
その他 (SPC) Other (SPC)	0	0	—
固定資産 Noncurrent Assets	15,559	15,721	17,771
有形固定資産 Property, Plant and Equipment	13,646	13,506	14,471
建物及び構築物 Buildings and Structures	2,594	2,397	5,580
建物及び構築物 (SPC) Buildings and Structures (SPC)	2,962	2,830	—
車両運搬具及び工具器具備品 Vehicles, Tools, Furniture and Fixtures	33	36	46
土地 Land	4,834	5,043	8,053
土地 (SPC) Land (SPC)	2,862	2,862	—
リース資産 Lease assets	259	336	575
建設仮勘定 Construction in Progress	100	—	214
無形固定資産 Intangible Assets	125	141	33
リース資産 Lease assets	6	31	23
その他 Other	114	105	9
その他の無形固定資産 (SPC) Intangible Assets (SPC)	3	3	—
投資その他の資産 Investments and Other Assets	1,787	2,073	3,267
投資有価証券 Investment Securities	1	1	—
繰延税金資産 Deferred Tax Assets	13	58	85
差入保証金 Guarantee Deposits	1,722	1,926	2,797
その他 Other	50	86	384
繰延資産 (SPC) Deferred Assets (SPC)	25	—	—
資産合計 Total Assets	21,077	20,029	22,569

(百万円/¥ million)	2010/2	2011/2	2012/2
(負債の部) Liabilities			
流動負債 Current Liabilities	9,719	7,660	9,809
支払手形及び買掛金 Notes and Accounts Payable-trade	5,188	3,444	4,287
短期借入金 Short-term Loans Payable	1,550	1,450	1,950
一年内返済予定の長期借入金 Current Portion of Long-term Loans Payable	1,418	1,253	1,890
一年内返済予定の長期借入金 (SPC) Current Portion of Long-term Loans Payable (SPC)	250	250	—
リース債務 Lease Obligations	61	97	172
未払法人税等 Income Taxes Payable	195	210	192
役員賞与引当金 Provision for Directors' Bonuses	10	8	11
賞与引当金 Provision for Bonuses	166	190	195
ポイント引当金 Provision for Point Card Certificates	—	—	155
その他 Other	865	742	953
その他 (SPC) Other (SPC)	13	12	—
固定負債 Noncurrent Liabilities	8,058	8,628	8,625
長期借入金 Long-term Loans Payable	2,453	3,088	7,625
長期借入金 (SPC) Long-term Loans Payable (SPC)	5,075	4,825	—
リース債務 Lease Obligations	221	293	463
退職給付引当金 Provision for Retirement Benefits	28	144	129
資産除去債務 Asset Retirement Obligations	—	—	223
その他 Other	280	277	182
負債合計 Total Liabilities	17,778	16,288	18,434
(純資産の部) Net Assets			
株主資本 Shareholders' Equity	3,284	3,726	4,168
資本金 Capital Stock	367	367	368
資本剰余金 Capital Surplus	277	277	277
利益剰余金 Retained Earnings	2,639	3,081	3,522
自己株式 Treasury Stock	△ 0	△ 0	△ 0
その他の包括利益累計額 Accumulated Other Comprehensive Income	△ 0	△ 0	△ 47
その他有価証券評価差額金 Valuation Difference on Available-for-sale Securities	△ 0	△ 0	—
繰延ヘッジ損益 Deferred Gains or Losses on Hedges	—	—	△ 47
新株予約権 Subscription rights to shares	14	14	13
純資産合計 Total Net Assets	3,298	3,740	4,134
負債純資産合計 Total Liabilities and Net Assets	21,077	20,029	22,569

連結損益計算書 Statements of Income (Consolidated)

(百万円/¥ million)		2010/2	2011/2	2012/2
売上高	Net Sales	43,334	47,975	52,933
売上原価	Cost of Sales	34,533	38,231	42,027
売上総利益	Gross Profit	8,801	9,743	10,905
営業収入	Operating Revenue	302	301	289
営業総利益	Operating Gross Profit	9,103	10,045	11,195
販売費及び一般管理費	Selling, General and Administrative Expenses	7,968	8,958	10,071
広告宣伝費	Advertising Expenses	312	325	327
給料及び手当	Salaries and Allowances	1,566	1,823	1,974
雑給	Other salaries	1,849	2,053	2,308
役員賞与引当金繰入額	Provision for Directors' Bonuses	10	8	11
賞与引当金繰入額	Provision for Bonuses	166	190	195
退職給付費用	Retirement Benefit Expenses	116	151	166
地代家賃	Rents	937	1,127	1,331
リース料	Lease Expenses	294	270	240
水道光熱費	Utilities Expenses	413	475	514
減価償却費	Depreciation	395	471	632
その他	Other	1,907	2,060	2,369
営業利益	Operating Income	1,135	1,087	1,123
営業外収益	Non-operating Income	105	146	131
受取利息	Interest Income	6	5	10
受取手数料	Commission Fee	75	105	89
その他	Other	23	35	30
営業外費用	Non-operating Expenses	270	263	208
支払利息	Interest Expenses	229	219	193
開業費償却	Amortization of Business Commencement Expenses	25	25	—
その他	Other	15	17	14
経常利益	Ordinary Income	970	970	1,046
特別利益	Extraordinary Income	4	1	1
テナント契約解約金	Penalty Income from Breach of Leasehold Contracts	4	1	1
特別損失	Extraordinary loss	35	130	186
固定資産除却損	Loss on Retirement of noncurrent Assets	1	8	0
たな卸資産評価損	Loss on Valuation of Inventories	33	—	—
退職給付費用	Retirement Benefit Expenses	—	122	—
資産除去債務会計基準の適用に伴う影響額	Loss on Adjustment for Changes of Accounting Standard for Asset Retirement Obligations	—	—	70
過年度ポイント引当金繰入額	Provision for Point Card Certificates for Prior Periods	—	—	95
過年度借地権償却額	Amortization of Leaseholds for Prior Periods	—	—	18
その他	Other	—	—	2
税金等調整前当期純利益	Income before Income Taxes and Minority Interests	939	841	860
法人税、住民税及び事業税	Income Taxes-current	371	406	468
法人税等調整額	Income Taxes-deferred	13	△ 53	△ 96
少数株主損益調整前当期純利益	Income Before Minority Interests	—	—	488
当期純利益	Net Income	554	488	488

連結キャッシュ・フロー計算書 Statements of Cash Flows (Consolidated)

(百万円/¥ million)		2010/2	2011/2	2012/2
I 営業活動によるキャッシュ・フロー	Cash Flows from Operating Activities			
税金等調整前当期純利益	Income before Income Taxes and Minority Interests	939	841	860
減価償却費	Depreciation and Amortization	396	471	632
開業費償却額	Amortization of Business Commencement Expenses	25	25	—
役員賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Directors' Bonuses	△ 0	△ 1	2
賞与引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Bonuses	11	24	5
ポイント引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Point Card Certificates	—	—	155
退職給付引当金の増減額 (△は減少)	Increase or Decrease(△) in Provision for Retirement Benefits	4	115	△ 14
固定資産除却損	Loss on Retirement of Noncurrent Assets	1	8	0
資産除去債務会計基準の適用に伴う影響額	Loss on Adjustment for Changes of Accounting Standard for Asset Retirement Obligations	—	—	70
過年度借地権償却額	Amortization on Leaseholds for Prior Periods	—	—	18
受取利息及び受取配当金	Interest and Dividends Income	△ 6	△ 5	△ 10
支払利息	Interest Expenses	229	219	193
売上債権の増減額 (△は増加)	Increase(△) or Decrease in Notes and Accounts Receivable-trade	20	10	△ 63
たな卸資産の増減額 (△は増加)	Increase(△) or Decrease in Inventories	△ 179	△ 56	△ 634
仕入債務の増減額 (△は減少)	Increase or Decrease(△) in Notes and Accounts Payable-trade	448	△ 1,744	843
未払消費税等の増減額 (△は減少)	Increase or Decrease(△) in Accrued Consumption Taxes	25	50	△ 226
差入保証金の相殺による回収	Proceeds from Collection of Guarantee Deposits	99	105	132
預り保証金の増減額 (△は減少)	Increase or Decrease(△) in Guarantee Deposits Received	△ 6	△ 1	4
その他の資産・負債の増減額	Increase/Decrease in Other Assets/Liabilities	103	△ 200	102
小計	Subtotal	2,113	△ 135	2,072
利息及び配当金の受取額	Interest and Dividends Income Received	1	0	0
利息の支払額	Interest Expenses Paid	△ 229	△ 223	△ 188
法人税等の支払額	Income Taxes Paid	△ 402	△ 388	△ 488
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	1,483	△ 747	1,395
II 投資活動によるキャッシュ・フロー	Cash Flows from Investing Activities			
有形固定資産の取得による支出	Purchase of Property, Plant and Equipment	△ 559	△ 165	△ 1,063
敷金及び保証金の差入による支出	Payment for Lease and Guarantee Deposits	△ 114	△ 375	△ 1,188
敷金及び保証金の回収による収入	Proceeds from Collection of Lease and Guarantee Deposits	21	1	11
その他	Other	△ 88	—	△ 9
投資活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Investing Activities	△ 741	△ 539	△ 2,249
III 財務活動によるキャッシュ・フロー	Cash Flow from Financing Activities			
短期借入れによる収入	Increase in Short-term Loans Payable	5,150	6,350	13,150
短期借入金の返済による支出	Decrease in Short-term Loans Payable	△ 4,650	△ 6,450	△ 12,650
長期借入れによる収入	Proceeds from Long-term Loans Payable	1,400	2,100	6,800
長期借入金の返済による支出	Repayment of Long-term Loans Payable	△ 2,083	△ 1,629	△ 1,626
長期借入金の返済による支出 (SPC)	Repayment of Long-term Loans Payable (SPC)	△ 250	△ 250	△ 5,075
リース債務の返済による支出	Repayments of Lease Obligations	△ 23	△ 87	△ 129
ストックオプションの行使による収入	Proceeds from Exercise of Stock Option	—	—	0
配当金の支払額	Cash Dividends Paid	△ 41	△ 46	△ 48
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	△ 498	△ 13	420
IV 現金及び現金同等物の増減額 (△は減少)	Increase or Decrease(△) in Cash and Cash Equivalents	243	△ 1,299	△ 433
V 現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Year	2,719	2,963	1,663
VI 現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Year	2,963	1,663	1,230